

PŪRONGO Ā-TAU
2023/24



NGĀTI WHĀTUA ŌRĀKEI

KO MAUNGAKIEKIE TE MAUNGA
KO WAITEMATĀ TE MOANA
KO MĀHUHU-KI-TE RANGI TE WAKA
KO RONGOMAI TE KAIHAUTŪ
KO NGĀTI WHĀTUA TE IWI
KO NGĀOHO, TE TAOŪ, TE URINGUTU NGĀ HAPŪ
KO TUPERIRI TE TUPUNA
KO ŌRĀKEI TE MARAE
KO TUMUTUMUWHENUA TE WHARENUI
KO TE KĀHU POKERE KI TE RANGI
KO TE KAHU TŌPUNI O TUPERIRI KI TE WHENUA





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NGĀ

URI O

TUPĒRIRI

Registered members at 30 JUNE 2024

➤ 661
Kaumātua 65+

➤ 3798
Pakeke 19-65

➤ 890
Taiohi 13-18

➤ 1337
Tamariki 6-12

➤ 682
Pēpi 0-5

194
Unknown



Total number by marked locations does not represent the total of all registered members living in Aotearoa and across the world.

Wāhine	Tāne	Ira huhua	Noho muna
3704	3625	2	231



TĀ TE HEAWAHINE



Ngahuia Tame Tauna Hawke > Meiha Hawke
> **Marama Royal, Chair**

Maiea te tupuna

Maiea te tawhito

Maiea te kāhui o ngā ariki,

Maiea tāwhiwhi atu ki ngā atua

Tēnei te mauri ka whakapiki

Tēnei te mauri ka whakakake

Ka tau te mauri ki runga i Te Kahu Tōpuni o Tuperiri

Ka puta ki te whaiao, puta ki te ao mārama

Tēnā koutou, e ngā uri o Tuperiri.

I'm honoured to present the 2024 Annual Report on behalf of Ngāti Whātua Ōrākei. This report reflects the achievements and performance of our collective efforts from July 1, 2023, to June 30, 2024.

The theme of this Annual Report, 'Te Kawau ki uta, ki tai,' commemorates the launch of our waka taua, Te Kawau. It embodies our present and future aspirations and, together with our moana, maunga, whenua, and marae, connects us to our richly storied past.

This year has been one of strong momentum for Ngāti Whātua Ōrākei, marked by remarkable progress despite the backdrop of national political shifts and economic challenges in Aotearoa.

Reflecting on our journey through 2024, I'm struck by the strength of our long-term vision

through considered and dedicated leadership and the meaningful progress we've achieved. This harmony of tradition and innovation continues to keep our hapū vibrant, fostering resilience and momentum as we look to the future.

Aotearoa has endured recession, high inflation and the significant belt-tightening that this leads to. This has impacted our people through increased housing pressures and continued higher living costs. Political and policy changes have further impacted the economic environment, creating uncertainty. These factors have affected property values, which make up the vast majority of our hapū commercial base, which has a major impact on the growth of our collective assets and the profits that fund the essential services and support we provide to whānau.

In response to these challenges, we have refined our commercial strategy to focus on maximising returns from low-yielding assets, recycling capital to acquire higher-yielding investments, and enhancing Te Tōangaroa. This strategic approach, coupled with the diversification of our portfolio, ensures that we are spreading risk and protecting our financial stability. With this strengthened commercial focus, coupled with the high value and prime location of our whenua within our portfolio, we anticipate a return to growth in the coming years and support long-term, sustainable growth.

Housing remains a key focus with the long waiting lists for housing a pressing issue, highlighting the urgent need for more quality homes for our people. Whānau arrears continue to grow due primarily to unpaid rent, unpaid rates, and other expenses, which must be made up for by the collective, taking away from other worthy areas of support for whānau. Addressing these challenges is a priority, as we work towards delivering on our strategic plan and building more homes for whānau.

In the next phase of this strategy, we will embark on a rental housing project to offer affordable and stable options for whānau. This initiative is part of our broader vision to uplift whānau.

Reflections and Board Focus

Reflecting on this past year, the Trust Board's role in ensuring effective governance across all our entities has been pivotal. We have maintained a focus on monitoring and providing guidance to Whai Rawa and Whai Māia, as well as assuming governance responsibilities for Marae Management. The changes made to prioritise whānau access and initiate building upgrades at the marae are demonstrations of our commitment to ensuring that our marae remains a welcoming and thriving space for generations to come.



Highlights

Two significant highlights of the year include the launch of Te Kawau and the commencement of capital works at the marae. The launch of Te Kawau stands as a significant milestone for Ngāti Whātua Ōrākei, symbolising a profound reconnection to our maritime heritage and the enduring spirit of our ancestors. This is the first time in nearly a quarter of a century that Ngāti Whātua Ōrākei will have a ceremonial waka designed to showcase the deep connection to the moana and our rich sea voyaging narrative and reaffirm Ngāti Whātua Ōrākei as not only tangata whenua but also tangata moana. The creation and launch of Te Kawau not only honour our past but also inspire future generations to embrace and celebrate who we are. Additionally, the beginning of the capital works at the marae marks a crucial step in enhancing our facilities, ensuring they meet the needs of our whānau now and into the future.

Strategic Priorities for the Future

The Trust Board remains firmly committed to our strategic priorities, including housing, hauora, and mātauranga, with the Trust Board working closely with Whai Māia and Whai Rawa to meet the needs of our whānau, with a particular focus on leveraging our resources, enhancing relationships, and raising our profile both locally and internationally. By fostering strong partnerships, we continue to ensure that Ngāti Whātua Ōrākei is at the forefront of influential conversations, whether in governance, social outcomes, or commercial ventures. This strategic approach amplifies our collective voice and creates opportunities for leveraging our resources in ways that uplift our people.

Stepping into the Chair role of Pou Take Āhuarangi as part of the National Iwi Chairs Forum has been a significant honour. This role strengthens our influence and engagement with iwi, enabling us to tackle some of the most

pressing environmental challenges of our time. Hosting the National Iwi Chairs Forum in August demonstrated our commitment to collaborative leadership and our dedication to shaping a collective future for all iwi.

Strengthening our relationships with iwi and with external stakeholders will continue to be a core focus. As mentioned, the success of initiatives like the National Iwi Chairs Forum demonstrates the importance of collaborative leadership, and we are committed to nurturing these alliances for the benefit of all whānau. We also remain focused on ensuring our collective voice is amplified, helping to shape a future that reflects the aspirations and values of Ngāti Whātua Ōrākei. As we move forward, we recognise that by strategically enhancing our relationships and profile, we can leverage our position to build more significant opportunities and outcomes for our people.

Kei mua i te aroaro

The year ahead is set to be a pivotal one as we finalise our next five-year plan. Guided by our vision for the future, we'll continue building on the foundations of whānau well-being, ahurea (culture) and tuakiri (identity), as well as economic growth.

At the heart of this plan lies our commitment to strengthening our hapū and achieving long-term goals that enhance opportunities for generations to come. We are well placed to embrace transformation, moving forward with unity and resilience.

As part of this journey, we will also be undergoing significant organisational changes designed to better serve the needs of whānau and our strategic priorities. These shifts are essential to ensure we are optimally placed to achieve our vibrant future.



Ngā Whakamānawatanga

I extend my gratitude to Trust Board members, as well as the Trust, Marae, Whai Māia and Whai Rawa management, and all our kaimahi, for their leadership that has guided our hapū through a period of further political change, and another tough economic year for Aotearoa. The collaboration between our governance bodies, kaumātua, and operational teams has demonstrated the strength of unified leadership, ensuring that we remain focused on our shared vision for the future. It has also been key and reflected in the continued strong achievement for hapū.

We offer our special thanks to Te Taumata Manukura and to all our wonderful kaumātua. Your wisdom and unwavering support continue to ground us in our tikanga, providing strength and direction on our journey.

To our whānau, who inspire us every day, thank you for your strength, your support, and your dedication to the future of our hapū. You are at the heart of everything we do, and your well-being and prosperity are our ultimate goals.

Mō tātou, ā tātou tamariki, me ngā reanga ā muri ake nei. For us, our children, and those yet to come.

TĀ TE KAIURUNGI



Pirihia Te Kotahitanga Ngati Whatua Reweti >
Piripi Te Waka Davis > **Lisa Davis, Chief Executive**

It is my privilege to share with you the operational highlights and key deliverables of the past year and how our initiatives have brought meaningful change to our whānau. This year has been marked by targeted, tangible progress that strengthens our papakāinga, enhances well-being, and ensures our infrastructure meets the evolving needs of our people. We remain committed to ensuring our strategies translate directly into impactful outcomes for whānau, grounded in the principles of manaakitanga and kaitiakitanga.

Proposed Hauora, Sports & Recreation Centre

In March, we proudly announced plans for a new Sport and Hauora Centre—a facility that will enhance the health and well-being of our whānau. This project is particularly significant as whānau have asked for a sports centre for over 20 years, and it is immensely gratifying to finally bring this vision to life. Working alongside whānau, the Ōrākei Local Board, Auckland Council, and Foundation North, we know we can create something special for our tamariki

Tākiri tū ko Tama nui te Rā ki runga o Hikurangi,
ki te pūrunga o ngā tai e rua.

Ka poua ko te Kawau māro ki te tai
whakarunga, ā, ki te tai whakararo.

Tere tonu te hāere ki tua, he moana,
he moana, he mānutanga waka e.

Tapatahi ana te hoe, whakawhitiwhitirua
ana te hoe, puoru pai ana te hoe.

Haehaea ana te karetae, kōripi ana ki
runga o te rangi, te rangi e tū nei.

and whānau. This initiative represents a bold step towards holistic development, providing our whānau with access to spaces that support physical, mental, cultural and social health. The new centre will serve as a gathering point for our community, encouraging whānau to come together to participate in recreation, share knowledge, and support one another in achieving healthier futures.

New Papakāinga Housing on Hawaiki

In December, we will celebrate the opening of 24 brand-new homes as part of the papakāinga housing development at Hawaiki Street. Led by Whai Rawa management, these homes have been built for our whānau to purchase and will add to the more than 200 existing whānau homes on the papakāinga. The focus on housing development has been a critical operational priority, ensuring that we not only meet the immediate housing needs of our whānau but also help shape an enduring, vibrant papakāinga and community for the future.

Kākahuria te Whare - Upgrading Our Marae

Our marae remains at the heart of our hapū, and this year saw the start of significant upgrades to these essential facilities. The improvements include enhanced electrical infrastructure, kitchen safety features, upgraded wharekai kitchen and furniture, and, following our AGM, new carpet for the wharenuī. This investment ensures that our marae remains a functional, welcoming space for hui, ensuring that our marae is equipped to support the manaakitanga that defines who we are as Ngāti Whātua.

Te Kawau ki uta, ki tai

As mentioned by our Chair, the launch of our waka taua, Te Kawau, in June was a defining moment for our hapū. This powerful symbol of unity, cultural continuity, and resilience serves as a reminder of our deep connection to Te Waitematā and our legacy as tangata moana. Te Kawau is not only a cultural milestone but also an embodiment of the aspirations we have for Ngāti Whātua Ōrākei—to navigate confidently, grounded in our heritage, yet looking toward future horizons.

Strengthening Our Focus on Delivery

Our operational focus this year has been on working closely with Whai Māia and Whai Rawa to ensure our collective aspirations are met through strategic projects and initiatives. Whether it be through housing, hauora, or mātauranga, our coordinated efforts aim to uplift whānau well-being at every level. These partnerships have been critical in translating our broader strategies into practical outcomes, ensuring we support whānau in ways that are impactful, sustainable, and forward-looking.



Health and Safety, Financial Controls, and Engagement Focus

We have also continued to strengthen our focus on health and safety measures, ensuring that our people and places are protected at all times. Financial controls have been a key operational area, enhancing our financial sustainability. Additionally, we are working diligently on improving our use of data and analysis to better understand whānau needs and how we can engage more effectively.

Ngā Whakamānawatanga

This year's achievements have only been possible due to our organisation's collective commitment and dedication. My sincere thanks go to our kaimahi, whānau, and kaumātua, who exemplify mana and pride, setting an incredible standard for all of us. To Heawahine Marama Royal, Heamana Tuarua Ngarimu Blair, and all our board members—your strategic focus, vision for future generations, and ongoing challenge to management to meet the needs of our whānau have been instrumental in ensuring we remain grounded in our values while striving for continued progress and meaningful impact.

I am also appreciative of the collaborative efforts of Tom Irvine, CEO of Whai Māia; Grant Kemble, CEO of Whai Rawa; and Wyllis Maihi,

Ōrākei Marae Manager. Together, we work tirelessly to deliver on our annual, five-year, and long-term plans for our hapū, ensuring a cohesive approach to our mission and providing services to whānau across.

Kei mua i te aroaro

As we enter the final year of our Five-Year Plan, our focus is on consolidating our progress and ensuring alignment with our strategic goals. This year, we will deepen whānau engagement by leveraging technology and holding regular whānau hui to better capture the aspirations of our whānau. We plan to undertake a roadshow to capture the voice of whānau, ensuring that your perspectives, feedback and insights guide our planning and initiatives. This ongoing dialogue will guide our initiatives, ensuring they remain relevant and impactful.

He waka eke noa—together, we move forward—guided by the values of our tūpuna and driven by our shared hopes for the future.

Ko tātou te kauaka o ō tātou tūpuna. Ko tātou hei whakaawe i te reanga hou kia rangatira te kawe o ngā taonga tuku iho. We are the living vessels of our ancestors. We will inspire the next generation to be outstanding ambassadors for the treasures of our tribe.



Opening of Te Wharekura, next to the downtown ferry building, Tāmaki.

TAUMATA PŪTEA FINANCIAL PERFORMANCE

As at 30 June 2024

Total group assets

2024
\$1.54b

2023
\$1.57b

Total interest-bearing debt

2024
\$205m

2023
\$185m

Debt to total asset ratio

2024
13%

2023
12%

NGĀ ĀHUA

Total revenue

2024
\$79.9m

2023
\$97.2m

Employee cost

2024
\$20.5m

2023
\$17.9m

Loss before tax

2024
\$49.7m

2023
\$35.8m



TAUMATA ONĀIANEI PERFORMANCE SNAPSHOT

As at 30 June 2024

Whānau enrolled in Toi Ora

2024
5657

2023
5212

Whānau enrolled in Toi Tupu

2024
5674

2023
5215

Total grants and programmes

2024
\$9.4m

2023
10.6m



Education grants
& scholarships

2024
\$1.6m

2023
\$2.2m

Te Reo Māori &
cultural support

2024
\$631k

2023
\$951k

Whānau businesses
enrolled in Toi Pakihi

2024
111

2023
207

Kaumātua support

2024
\$294k

2023
\$265k



TAUMATA Ā-MAHERE

2023 - 2024 PERFORMANCE AGAINST PLAN

▶ ON TRACK ▶ IN DEVELOPMENT ✓ COMPLETED



Kaupapa	Priority Outputs	Status
Marae Development	Complete the master plan for the Marae buildings and facilities.	✓
	Complete improvements to Marae amenity, access and facilities.	▶
Whakapapa	Whānau have increased awareness, access, connection, and education relating to their whakapapa while maintaining links with whānau.	▶
	We understand who our whānau are, including whānau, where they are at in their journey, and the support they require.	▶
Te Reo Māori	Continue to lead the development of the culture and identity strategy, ensuring it has a group-wide focus and application.	▶
	120 whānau are enrolled in Toi Reo programmes with 80% pass rate across all levels.	▶
	Conduct an in-depth evaluation of our Te Reo Māori initiatives and programmes, as well as our assistance to whānau, by quantifying and measuring the impact on Ngāti Whātua Ōrākei whānau.	▶
	Continue to celebrate and grow mātauranga in tikanga, traditions and narratives that perpetuate the identity of Ngāti Whātua. These include Te Matakahi; Te Matakahi Raukura; Tuia Te Hono; Whiria te Hono; Rōpū Karakia; Toi Tū te Tikanga; Ki Tua.	✓
Kapa haka	Deliver a minimum of 8 kapa haka sessions per term to whānau, including mau rākau and mau patu.	✓
	Grow the kapa haka capability and waiata knowledge across the hapū.	✓
	Continue the kapa haka initiatives and programmes.	✓
Kura ā-iwi	Implement phase two. This is the equivalent of a business case and will be co-designed with the Ministry of Education.	✓
Mahi Toi	Continue support for existing two kaiwhakairo taurira for graduation in 2024.	✓
	Select two kaiwhakairo taurira for Intake two.	▶
	Increase support with targeted funding allocated for visual and performing arts that highlight the work of Ngāti Whātua Ōrākei and whānau artists.	✓
Mana Moana	Build a new waka taua to be launched on the water in 2024.	✓
	Improve access to the moana for whānau and manuhiri.	✓
	Align plans and funding to the Ngāti Whātua Ōrākei Reserves Board and Ōrākei Master Plan.	✓



TE ORANGA O TE WHĀNAU

Kaupapa	Priority Outputs	Status
Mental Health	Increase whānau participation and engagement with Takatū.	✓
	Increase whānau participation in sport teams or sports programmes.	✓
	Support whānau to develop bespoke training plans.	✓
	Continue to support Hauora events.	✓
	80% of whānau engaged with Whānau Navigation are supported and exited out of the programme.	➔
	Present the mental health strategy and implementation plan before the November 2023 AGM.	➔➔
Ngāti Whātua Ōrākei Sports and Recreation Centre	Ensure appropriate design plans are completed, whānau/community engagement completed and various lease applications (Resource Consent, Land Owner consent and Agreement to Lease) lodged with Council to secure desired space.	➔



MANA MOTUHAKE

Kaupapa	Priority Outputs	Status
Housing	Contribute expertise to the development of the Ōrākei Housing Strategy.	✓
	Complete the housing development on Hawaiki Street in Ōrākei.	✓
	Provide regular progress updates on constructing 100 new homes for whānau.	✓
	The Trust, with the cooperation of Whai Māia and Whai Rawa, will explore a single housing unit structure that will encompass tenancy, maintenance, planning, and development of whānau homes.	➔➔
Lifting Incomes	Develop a strategy to support the movement of people to higher salaries.	➔➔
	Support whānau to access support with employment resources and tools and into employment.	✓

Kaupapa	Priority Outputs	Status
Strategic Relationships and Appointments	In collaboration across the group, deliver leadership development opportunities for whānau, including Future Director opportunities, internships, and alumni programmes..	✓
	Establish a database of whānau in leadership/governance roles or those with leadership ambition.	▶▶
	The group has a clear stakeholder management strategy aligned with how relationships are developed and maintained.	▶▶
Group Structure Review	The 'Future Fit' Ngāti Whātua Ōrakei Group model is detailed and agreed upon, and its preferred option is confirmed, communicated to key stakeholders, and executed. Additionally, key risks, whether related to people or processes, are proactively identified and effectively mitigated.	▶▶
Te Puru o Tāmaki	Receive a determination of our interests in the Westhaven Marina case.	✓
	Finalise Te Puru o Tāmaki Strategy and implementation plan.	✓

Kaupapa	Priority Outputs	Status
Environmental Footprint	Continue implementing a collaborative project to measure our Group's environmental footprint	✓
Restore the mauri of te taiao through climate action	Reduce emissions and build self-sustaining and collectively owned systems for energy, housing, wai, and kai across the papakāinga.	✓
	Explores more efficient modes of transport, including cycling pathways and sharing schemes for our papakāinga and kaimahi.	✓
	Whenua and Moana Protection is a priority, and we look to do this by instigating whānau environmental programmes.	✓
	By protecting the health and well-being of our freshwater, we protect our people and environments and will develop a Te Mana o te Wai strategy.	✓
	Deliver workshops to whānau and the community to connect with Pourewa.	✓
	Deliver weekly harvest days.	✓
	Investigate other forms of gardening that could be implemented at Pourewa.	✓



TE WHAI RAWA

Kaupapa	Priority Outputs	Status
Investment Strategy	In collaboration, the Trust and Whai Rawa will continue to finalise and implement the Investment Strategy.	✓
	Develop a commercial roadmap and investment intention.	▶▶
Toi Pakihi	Thoroughly review our support for whānau and toi pākihi (business) initiatives. The aim is to streamline and refocus our efforts on providing training, employment opportunities, and commercial guidance to enable the self-sustainability of Ngāti Whātua Ōrākei and whānau-owned and operated businesses. People or processes, are proactively identified and effectively mitigated.	✓
	Develop a pipeline that connects Ngāti Whātua Ōrākei businesses directly with our business partners to drive business opportunities.	✓
	Continue to develop business-specific programmes, resources, and support systems to enable prosperity, including measurements of the number and value of whānau businesses.	✓
Asset Growth	Using the five-year forecast as a foundation, work with the investment strategy to carry out regular reviews, consistently updating and refining our projections for asset growth and diversification.	▶▶

TE WHAKAMĀNUTANGA WAKA O TE KAWAU



On Sunday, 23 June 2024, Ngāti Whātua Ōrākei came together in a stunning ceremony to launch our new waka taua, Te Kawau on our ancestral waters Te Waitematā.

This moment marked the first time in nearly 25 years that our hapū once again has a ceremonial waka designed to showcase the deep connection to our ancestral moana Te Waitematā and reaffirm Ngāti Whātua Ōrākei as not only tangata whenua, but also tangata moana.

At dawn, approximately 150 whānau and friends gathered to witness the blessing and launch of Te Kawau. Named through a seven-hour wānanga by Ngāti Whātua Ōrākei descendants of Tuperiri and led by master waka carver Heemi Eruera, Te Kawau is a tribute to our tupuna, Apihai Te Kawau. As the grandson of Tuperiri, Apihai played a pivotal role in our history by signing Te Tiriti on the Manukau Harbour and gifting the original 3,000 acres of land for the settlement of Tāmaki Makaurau. Te Kawau, the black shag, is also a significant manu in our histories, reminding us of our strength and endurance.

Heemi, who was mentored by the late Sir Hekenukumai (Hector) Busby, led a team of carvers over two years at Hihiaua in Whangārei to bring Te Kawau to life. The hull, tauihu (carved bow), taurapa (carved stern), and hoe (paddles) were all crafted from a single piece of 40,000-year-old swamp kauri sourced in Te Tai Tokerau. This ancient wood embodies our past, present, and future, carrying with it the mana of generations.

Te Kawau seats a crew of 20 kaihoe, including rangatahi who trained diligently for months in preparation for the launch. Their dedication is a testament to the intergenerational strength of our hapū, ensuring that our traditions and skills are passed on and carried forward.

“This project may have taken two years to complete, but it was a dream we’ve held for much longer,” said Ngāti Whātua Ōrākei board

chair Marama Royal. “To finally see Te Kawau gliding through the waters of Te Waitematā is a dream fulfilled. Through Te Kawau, we connect with our reo, pūrākau, hītori, and mātauranga, lifting our people and providing a unique presence on these ancestral waters in the heart of Tāmaki Makaurau.”

Trustee and Master Carver Arekatera Maihi, who began organising the construction of Te Kawau in 2022, added, “Having our waka back on Te Waitematā is a visible reminder to all that Ngāti Whātua remains the mana whenua of this city, and now, we also reaffirm our mana moana status. It’s so important for us to have our waka on our moana — our presence is felt, seen, and acknowledged by all who share this space.”

The launch of Te Kawau was a powerful and inspiring way to begin our Matariki celebrations. The following week we celebrated our Umu Kohukohu Whetū at Takaparawhau. These events together highlight the richness of our cultural traditions, the strength of our whānau, and our ongoing commitment to honouring our tupuna and our whenua.

Te Kawau now stands as a living testament to our resilience, our unity, and our unbreakable connection to the moana that has sustained us for generations.



Te Kawau Waka build in Hihiaua, Whangārei





MATARIKI

In the early hours before dawn on Friday, June 28, thousands gathered at Takaparawhau to witness the rising of Matariki and experience the Umu Kohukohu Whetū ceremony. This ancient custom, now revived as part of Ngāti Whātua Ōrākei Matariki celebrations, draws together whānau and community alike, united in celebrating Matariki and remembering those who have passed.

Now in its third year at Takaparawhau, the Umu Kohukohu Whetū has grown in popularity, with around 3,000 attendees in 2024. This year marked a milestone, as the event was funded exclusively by Ngāti Whātua Ōrākei, signifying a shift to self-reliance and building cultural capacity within our hapū.

A new generation of tohunga led this year's proceedings, including Robbie Pāora, who shared how this transition is part of a larger vision for capacity building within Ngāti Whātua Ōrākei. "It's about sharing the responsibility, so that it doesn't fall on the same people every time," Robbie explained. "We were guided by our tohunga, Te Kurataiaho Kapea, last year, and now it was passed to my cousin, Kingi Makoare, and me. We organised the karakia and ceremonial aspects—learning a lot along the way. Now we're well-prepared for next year."

Although this year's event closely followed the structure of previous ceremonies, Robbie noted that small adjustments were made to refine the experience, creating an even more meaningful celebration for those who attended. "Each year, we'll keep evolving it, making it a little better, so it becomes an even more memorable experience."

The clear, crisp weather this year enhanced the event, yet hosting a pre-dawn ceremony in June brings unique challenges. "It's winter, and Takaparawhau is one of the coldest spots in Tāmaki Makaurau," Robbie said, "there's nothing shielding you from the elements—it's all open sky."

Despite the cold, preparations began hours before dawn, with the first karakia beginning around 5:30am. Our Pourewa team stayed overnight to oversee the umu, while others arrived in shifts to finalise everything. As the karakia and waiata filled the air, the moment arrived: the umu was unveiled, releasing its steam heavenward as Matariki emerged in the eastern sky. "It was a stunning morning—much warmer than last year—and everything was so clear," Robbie reflected.

The Umu Kohukohu Whetū was just one of several events hosted by Ngāti Whātua Ōrākei during Matariki. Our Whātua Rangi - Kite Day, held on July 6, continues to attract communities from across Tāmaki Makaurau, while the Whenua Give Back Day at Ōrākei on July 21 saw whānau come together to care for the environment through planting, clearing noxious weeds, and other stewardship work.

These events, alongside the launching of our new waka Te Kawau on June 23, the Ngāti Whātua Ōrākei Awards on June 1, and numerous other concerts and exhibitions, exemplify our dedication to sustaining the ahikāroa that has defined our presence in Tāmaki for more than 300 years. The fires of our occupation burn brightly, and as they have since the time of Tuperiri, they will continue to light our way into the future.

Matariki Ahi Kā, Ngāti Whātua Ahi Kā.





PŪPŪTARAKIHI TOHU TIKETIKE AWARDS



Stella Gukibau - Te Tohu Whai Māia recipient & partner.



Miria Hāora - Te Ringa Mātatau recipient & partner



Larome Waihirere - Te Waha Akiaki recipient & Precious Clark - Ngāti Whātua Ōrākei Trust Board Member

The 2024 Pūpūtarakihi Tohu Tiketike Awards were held on June 1 in the Grand Hall at Ngā Ana Wai (Eden Park) in a stunning evening full of glitz, glamour and gratitude.

The biennial Ngāti Whātua Ōrākei awards – which helped kick off our 2024 Matariki campaign - acknowledge and celebrate the incredible contributions and achievements that hapū members are making within their whānau, hapori, and beyond.

The evening was hosted by Waimarama Hawke, who acknowledged the finalists and the hard work of the judges Rangimarie Rawiri (previous Kaumātua Ora winner), Rihari Gudsell (previous Young Achievers award winner), Lisa Davis (Chief Executive Ngāti Whātua Ōrākei Trust), Tom Irvine (Whai Maia Chief Executive) and Grant Kemble (Whai Rawa Chief Executive) before announcing the ten award winners for 2024:

Ko Te Waha Akiaki – Young Achievers Award - Larome Waihirere

Larome has inspired his cousins to connect to our waters and improve our hauora through waka ama and is a three-time national waka ama champion and took part in the last world champs in Hawaii.

Ko Te Tohu Wahi Rawa – Business and innovation Awards – Precious Clark

Precious Clark is the founder and Chief Executive of Maurea, a business considered one of the most reputable for delivering Māori Cultural Competency training, products and services.

Ko Te Tohu Āmiorangi – Environment Award – Levi Makaore

Levi is our mahi taiao master and does it all, from beekeeping and rongoā, to whenua guide, manuhiri host and mahi maara, all while maintaining and nourishing the whenua for future generations.

Ko Te Tohu Whai Māia – Community Award – Stella Gukibau

Over many years, Stella has undertaken incredibly challenging work in the social services sector to ensure that Māori voices are represented in all decision-making processes.

Ko Te Reo Tuawhiti – Māori Language and Culture Award – Ropata Pāora

Ropata not only supports the delivery of te reo Māori to our people, he lives and breathes it. He ensures we maintain our ahi kā at sites of significance by committing to hīkoi across our isthmus to connect with our whenua and is a massive contributor to cultural narratives for Ngāti Whātua Ōrākei.

Ko Te Tohu Ōkahukura – Kaumātua Award – Ngahuia Robb

Ngahuia possesses a humble strength and has held the reigns of many kaupapa. She always makes herself available and has been the rock for the whānau and many of our kaumātua.

Ko Te Ringa Whakatupu Toi – Arts Award – Te Puawai Weavers

Te Puawai Weavers play a crucial role in preserving cultural heritage by continuing traditional weaving techniques, patterns, and designs that have been passed down through generations.

Ko Te Ringa Mātau – Education Award – Miria Hāora

Miria holds a master's in education and is now pursuing a master's in business. She is a kaiako at Te Kura Kaupapa Māori o Tauranga Moana (Te Kura Kokiri) and received the Ngārimu VC and 28th Māori Battalion Masters Scholarship 2024.

Ko Te Mātanga Ora – Health & Wellbeing Award – Levia Aukino-Uruamo

Levia has committed many years to helping her community with their health and wellbeing and runs popular line dancing class, which many of our kaumātua attend. Levia has a passion for promoting better health outcomes for Māori.

Ko Te Ata Kawharu – Sports Award – Taleenza Nelson

Taleenza is currently playing in the NRLW in Australia and is the first Ngāti Whātua Ōrākei wahine to represent our iwi at this level. Taleenza has shown strength and perseverance to get to the level she is at now.

PAPAKĀINGA

HIKO ELECTRIC VEHICLE RIDE-SHARE INITIATIVE

A key deliverable within Ngāti Whātua Ōrākei's foundational climate position statement, Hā Tuamatangi, the Hiko Electric Vehicle (EV) initiative aims to provide sustainable, accessible transport for our whānau, reduce costs, and support the well-being of Te Taiao. This pilot project introduces three BYD Atto3 EVs at Ōrākei Marae, enabling whānau to access shared, eco-friendly transport while promoting mātaḥono of whanaungatanga and kaitiakitanga.

Project Impact and Savings

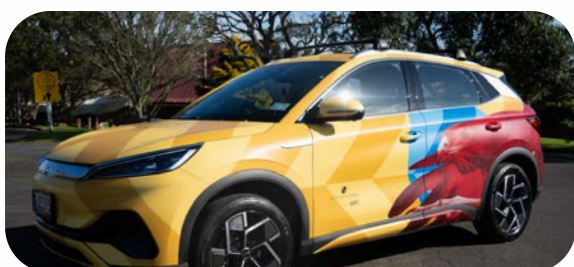
Our Environmental & Cost Performance Analysis from June 2024 demonstrates both economic and environmental benefits.

Distance Travelled:	38,219 km
Savings (compared to a similar-sized petrol vehicle)	\$3,210
Savings (compared to an older, larger vehicle)	\$8,318
Carbon Reduction	6592+ tonnes of CO ₂ e
Projected 8-Year Savings	\$40,000+ and 82 tonnes CO ₂ e

Key Features of the Hiko EV Initiative

Cost Efficiency

The three EVs have saved whānau over \$3,000 in fuel and maintenance costs compared to conventional vehicles. Over the anticipated battery life, these savings could exceed \$40,000.



Environmental Impact

With more than 16 tonnes of CO₂e reduced since the project's launch, the initiative aligns closely with our climate objectives. Projections indicate an 82-tonne reduction over eight years.

Whānau Engagement

Whānau can book EVs for up to six-hour periods, with popular usage for weekend haerenga, shopping, and hospital appointments. A HIKO HUB charging station is now available at the marae, offering free EV charging for whānau.

Incentive for Driver Licensing

To access the Hiko EVs, whānau members must hold a full driver licence and be over 21. This policy motivates many on learner licences to advance to full licences, furthering road safety and accessibility.

Future Steps and Development

A streamlined booking system is in progress, and registered users receive a HIKO card to activate the system, which includes three charging stations with dual ports. Early feedback has shown significant interest and engagement, highlighting the potential for expansion and deeper investment in te taiao for future generations.

The Hiko EV initiative exemplifies how our commitment to sustainability, community, and climate action can foster both immediate and long-term benefits for whānau and our shared environment.



TE WHAREKURA

A heritage-listed former ticket kiosk beside the downtown ferry terminal in Tāmaki Makaurau has been repurposed into a cultural and environmental education space.

The kiosk, Te Wharekura, not only tells the story of Te Waitematā, but also encourages visitors to consider the state of the environment and treat the water as a taonga.

Ngāti Whātua Ōrākei and Te Kaunihera o Tāmaki Makaurau worked together to create Te Wharekura, which has turned a 108-year-old ferry ticket kiosk into a vibrant, interactive and educational destination which celebrates not only the cultural richness of te Waitematā, but our reo, our pūrakau and our kōrero tuku iho through a variety of interactive installations.

While small in size, Te Wharekura provides a visible presence for Ngāti Whātua Ōrākei in the CBD and holds an incredible collection of information, imagery and mahi toi both inside and outside, with artworks from senior Ngāti Whātua Ōrākei ringatoi Graham Tipene, Hana Maihi, Beronia Scott, Kororia Witika, Jodi-Ann Warbrick, Leah Warbrick and Joanne Maihi on permanent display.

Ngāti Whātua Ōrākei have always considered the protection of te Waitematā as essential to the wellbeing of our people and by sharing our stories, Te Wharekura inspires everyone who visits to learn about its history and the environmental threats it faces, along with the histories and current activities of mana whenua to ensure its ongoing protection.

Ngāti Whātua Ōrākei gifted the name Te Wharekura, which has whakapapa to Te Wharekura o Manukapua, the first building built on the shores of the Kaipara by Ngāti Whātua tūpuna and which stored taonga brought from Hawaiki.

Similarly, Te Wharekura is also filled with significant taonga and its presence provides a space of cultural vibrancy and environmental awareness and education.



Inside Te Wharekura. An interactive multimedia collection.





5 kph

DANGER
CONSTRUCTION
SITE
DO NOT ENTER

KAUMĀTUA

Our Kaumātua Remembered:

Over the course of the year 1 July 2023 to 30 June 2024, 15 cherished and adored kaumātua transitioned to Te Ao Wairua. Each one leaving us bereft and grappling with the frailty of life. They each left memories we will reminisce over, laugh at and cry to, as we celebrate their lives well lived. They were honoured at the Umu Kohukohu Whetū this year with their names being called out and their wairua released to ngā whetu. Haere rā koutou.

Our Kaumātua By The Numbers:

Our hapū database currently lists approximately 615 persons being 60 years of age and older with 35 of them being over 80. Two of these kaumātua are an amazing 93 (Whaea Hilda Shortland) and 94 (Matua Danny Tumahai) and both still enjoy the opportunity to tautoko the mahi of our hapū. Whaea Hilda recently attended the Ngāti Whātua Ōrākei Awards Night while Matua Danny maintains many of his leadership roles. Our upper age group numbers are growing.

Our Kaumātua Are Resilient:

Our kaumātua continue to access the nib Health Insurance with the highest demand for prescription glasses, hearing aids and dentures, to a total value of more than \$50,000. This highlights the unconditional importance for our kaumātua to have these essential senses functioning at a level which allows them to enjoy all the health benefits through enjoying a nutritious meal, participating in kōrero and having great vision. The boost to their confidence is evidenced by the beaming smiles. The past year has also seen a number of kaumātua have



joint-replacement surgeries, mostly hip and knee, after years of living with pain that has prevented moving around easily.

It is exciting to see our kaumātua seeking advice and treatment thanks to many wonderful hauora initiatives, programmes and services available through Ngāti Whātua Ōrākei and nib Health Insurance. It is always inspiring to know something of their before-story and then to see the 'after' results. They positively glow with enthusiasm, appreciation and the opportunity to have this part of their lives back.

Our Kaumātua In The Community:

During this period a small but dedicated group of kaumātua have been out and about providing support to our leadership as we fulfill our obligations of ahi kā at over 230 events across our rohe, Te Kahu Tōpuni o Tuperiri. These have ranged from small and intimate karakia of niche businesses, the opening of offices, new builds as well as conferences for business and governmental organisations through to major sporting event and team blessings before beginning the season of play or embarking on national and international tours. Our team of kaumātua also took part in the growing number of Cultural events spanning Māori theatre, to hui for companies or organisations working with Māori and Pasifika through to national competitions for Te Reo and Kapa Haka.

A highlight is always the events inspired by our own history and the lives of our Ngāti Whātua tūpuna. These events and celebrations bring us together as a hapū and as an iwi and reinforces within our kaumātua a sense of purpose and belonging.

Our kaumātua blessing group plays a significant role to continuously uplift the mana of Ngāti Whātua Ōrākei across Tāmaki. The 230 events they participated in happened at 5.30am, at 5pm, on weekends, on weekdays, on summery hot days and on cold, wet wintery days as well. They are recognised and well received by the manuhiri they welcome. With an average age of 77 we very much appreciate all that they do.

Our Kaumātua, Our Taonga

Each year our kaumātua kapa haka travels to Wellington to take part in the Taikura Festival. They work hard over the year perfecting their timing, co-ordinating their movements and learning new words and actions. The whanaungatanga overflows and overlaps from Sunday practice sessions, to the train journey, to the hotel downtime, to the performance preparation, to the onstage call, to the post-performance euphoria, to return home, and do it all again. This becomes a picture of the values Ngāti Whātua Ōrākei Kaumātua Ora desires for all of our kaumātua from Ōtautahi to Henderson Bay. It is important that the programmes and services we provide and access for our kaumātua, meets their needs of taha hinengaro, taha tinana, taha wairua and taha whānau, all of which is embodied in Te Puru o Tāmaki Kaumātua Rōpū. Our kaumātua are thankful for the wonderful skills and tutelage expertise of Vicki, Dan and Marama.

Our kaumātua appreciate the support of the Ngāti Whātua Ōrākei Trust Board, Whai Māia and Whai Rawa for the generous assistance towards our Happiness, Health and Well-Being.⁵¹





KŌTUITANGA

Kōtuitanga can be translated as lashing or joining and references Te Kōtuitanga on the western border of the Ngāti Whātua Ōrākei lands of interest, where waka were carved and lashed with rākau from Waitākere and then floated on Te Whau.

It embodies the idea of coming together and working collaboratively towards common goals and emphasizes the importance of cooperation, mutual support, and shared responsibility within our hapori.

Together with our partner organisations we embrace the opportunities and reciprocal support that contributes to the advancement of our iwi, hapū, and wider hapori within central Tāmaki, fostering stronger connections and driving positive change.

Our Kōtuitanga in the past year:

Foundation North

On December 4, 2023 we signed a Kōtuitanga with Foundation North. This partnership has seen a significant commitment and contribution from Foundation North to support the aspirations of Ngāti Whātua Ōrākei to building the knowledge, capability and capacity of our whānau.

Ngāti Whātua Ōrākei Trust Board Deputy Chair Ngarimu Blair says the kōtuitanga will enable Ngāti Whātua Ōrākei and Foundation North “to build upon the foundations laid by our tupuna and continue to make our city the great city that we know it can be, and to further contribute to the wider Taitokerau region and the nation as a whole.”



Pōwhiri, Kōtuitanga with Foundation North



Kōtuitanga with Sky City

Emirates Team New Zealand

On April 18, 2024, Ngāti Whātua Ōrākei proudly gifted the name Taihoro Nukurangi to Emirates Team New Zealand's victorious America's Cup boat, celebrating the enduring strength of our kōtuitanga and strategic partnership. Meaning "swift-moving sea between earth and sky," Taihoro Nukurangi reflects the natural elements and forces embodied in the vessel. Held at the team's Tāmaki base, the naming ceremony celebrated the boat's launch, marking our commitment and the mana we bring to this historic campaign.

The kōtuitanga outlines the shared values that guide our relationship and identifies opportunities for both organisations in Aotearoa New Zealand and internationally.

"For 30 years Ngāti Whātua Ōrākei have been proud iwi manaaki and close partners of Emirates Team New Zealand and their America's Cup endeavours. We look forward to our ongoing role as kaitiaki to the team and helping promote Aotearoa New Zealand's unique culture in Barcelona and on the world stage in 2024, right alongside Emirates Team New Zealand."

SkyCity

To recognise the ongoing and productive relationship between Ngāti Whātua Ōrākei and Aotearoa New Zealand's premier tourism, leisure, and entertainment company, Sky City Auckland, on March 6, 2024 we signed a Kōtuitanga, strengthening the unique and active relationship between our two organisations.

Ngāti Whātua Ōrākei Trust Board Chair Marama Royal says the Kōtuitanga symbolises most simply a partnership. "It represents our mutual respect, shared aspirations, and a commitment to honouring traditions and nurturing relationships. Together, we are dedicated to elevating the appeal of Tāmaki Makaurau to both local and international visitors, celebrating our shared heritage and our role as guardians of our treasured city."



P O R O P O R O A K I

Tēnei au kua puta i te pō roa i te rua o Takurua, i te anu mātao.

Mātai ake taku titiro, kua rehu a Matariki, kua rehu hoki a Puanga, ngā whetū tapu o te tau.

He huringa taupeka, he huringa tāngata.

He kōia māra, he kōia mahara.

Tēnei au e whakamaunga atu ana i te puke o mahara, hei mihitanga māku, hei kai mā taku rahi.

Koutou e ngā mate, haere, haere, okioki atu.

Tēnei taku kō e korikori ana, ko ngā wai tōtā, e korikori ana hoki ko ngā wai roimata.

Ko te pō ki a koutou e moe, ko ngā hīhī o Matiti Kura, o Matiti Hana, o Matiti Muramura ki a tātou kei te mata o te whenua. Tihe mauri ora.

Grace Makoare nee Talbot > Merania Kerehoma nee Makoare > **Kingi Makoare**

Here I emerge from the long night in the depths of winter, in the cold frost.

I lift my gaze, Matariki has faded, Puanga too, the sacred stars of the year.

A turning of the seasons, a turning of people.

Tilling of the gardens, likened to tilling of memories.

Here I pile up mounds of memories like the mounds of the māra, as an offering for myself, as a reminder for my kin.

You, the departed, go, go, rest in peace.

Here in spring my kō brings forth the sweat of my brow and so too the tears in my eyes.

The night belongs to you, who sleep, while the rays of Matiti Kura, Matiti Hana, and Matiti Muramura shine upon us who remain on the face of the earth.





TAHUA PŪTEA

The core purpose of the Trust is to manage, protect, and govern the Trust's assets for the cultural, commercial, and social development of Ngāti Whātua Ōrākei, for and on behalf of, and for the benefit of, the members of Ngāti Whātua Ōrākei.

In order to realise this purpose, and to deliver on papakāinga housing, grants, programmes and other benefits to whānau, we need to have sufficient financial resources and capacity.

For the year ended 30 June 2024, we have recorded a net loss of \$54.15m, driven by a revaluation loss on investment property of \$38.95m. The revaluation loss reflects the current market conditions, i.e., rising interest and capitalisation rates. While the Group has recorded a revaluation loss in the current year and the prior year, these are small compared to the significant gains earned on the investment properties since we have held them (a total

revaluation gain of \$943.9m has been recorded by the Group on the portfolio since the beginning of our 2013 financial year).

The current revaluation loss is 3% of our Group Investment Property; the average revaluation losses being experienced by property companies and funds listed in the New Zealand Stock Exchange are between 5% and 10%. This result reflects, once again, the quality and strength of our asset base. We are pleased with the resilience and underlying strength in our asset portfolio and are focussed on ensuring our assets are positioned for growth over the long-term in order to realise this value for future generations.

We continue to be in a position to be able to deliver the ambitions set out by our whānau in the long-term plan. Our 5-year plan has a clear and positive strategy to increase yield off our investment portfolio and sustainably fund distributions.

PROFIT BEFORE TAX

Ngāti Whātua Ōrākei	2024 (\$m)	2023 (\$m)	2022 (\$m)	2021 (\$m)	2020 (\$m)	2019 (\$m)
Total Revenue	79.9	97.20	64.86	73.41	57.86	52.77
Total Expenses	88.46	101.92	69.40	67.98	46.44	41.2
Profit/(loss) before tax and revaluations	(8.52)	(4.72)	(4.54)	5.43	11.42	11.57
Gain/(loss) on investment property revaluation	(38.95)	(32.85)	89.25	243.73	43.05	32.18
Unrealised net gain/(loss) on financial instruments	2.17	1.75	6.30	3.02	(1.12)	(2.71)
Share in profit of associate	-	0.02	0.28	2.39	5.09	3.93
Profit/(Loss) before tax	(49.65)	(35.80)	91.29	254.57	58.44	44.97

Financial Performance

Total revenue decreased this year by \$17.26m to \$79.94m with property sales decreasing by \$22.6m reflecting the completion of 29 Oneoneroa properties (North Shore development) in FY23 with twenty three settling in FY23 and six settling in FY24.

Expenses have also decreased this year to \$88.46m. Cost of sales for the Oneoneroa properties decreased by \$18.18m (in line with the decrease in sales), costs associated with delivering the grants and programmes decreased by \$1.18m, while Employee Benefits expenses increased by \$2.58m and Finance expenses increased by \$1.36m. Increase in

Employee Benefits expenses is driven by the Group assuming the operational management of the Marae, as well as increase in the resources required to deliver whānau programmes, government funded mahi and the need to meet the overall whānau long term goals. Increase in Finance costs reflects the OCR increases as well as higher Group borrowing to fund the Papakāinga housing development project.

Costs also include \$4.8m impairment of inventories in relation to the Hawaiki Street Papakāinga housing development project. While net loss before tax has increased, the underlying operation profit has increased.

Ngāti Whātua Ōrākei	2024 (\$m)	2023 (\$m)	Favourable/ (Unfavourable) Variance	Favourable/ (Unfavourable) Variance
Total Revenue	79.9	97.20	(17.26)	(18%)
Total Property Sales	6.26	28.86	(22.60)	(78%)
Total Revenue excl. Property Sales	73.68	68.34	5.34	8%
Total Expenses	88.46	101.92	13.47	13%
Cost of sales - property	4.75	22.93	18.18	79%
Impairment of inventories	4.84	3.54	(1.30)	(37%)
Grants and programmes	9.42	10.60	1.18	11%
Toi Tupu interest expenses	0.87	0.50	(0.37)	(74%)
Total Expenses Excluding Cost of Sales, Impairment and Grants and Programmes	68.58	64.35	(4.23)	(7%)
Underlying Operational Profit	5.10	3.99	1.11	28%

Underlying Operational Profit is calculated by removing property sales and cost of sales as these are dependent on the timing of the projects. In addition to this we have removed expenses that are effectively benefits to whānau members.

The underlying Operational Profit has increased by \$1.11m, despite the high finance cost environment, reflecting the benefits of our joint venture with Precinct and effective interest rate hedging.

ASSETS

As at 30/06/2024

Ngāti Whātua Ōrākei	2024 (\$m)	2023 (\$m)	2022 (\$m)	2021 (\$m)	2020 (\$m)	2019 (\$m)	2018 (\$m)
Investment Property	1,363.99	1,402.20	1,447.94	1,410.51	1,160.83	1,098.95	1,067.38
Property – held for sale	-	-	42.50	-	-	-	-
Property – NWO Trust	39.54	39.25	23.78	23.54	23.43	23.29	23.29
Cash	10.28	8.20	6.62	4.92	6.08	5.07	4.58
Inventories	79.71	74.61	92.43	78.95	91.27	82.49	72.47
Other Assets	45.80	48.90	46.38	32.59	55.84	44.28	21.07
Total	1,539.32	1,573.16	1,659.65	1,550.51	1,337.45	1,254.08	1,188.79

DEBT & OTHER LIABILITIES

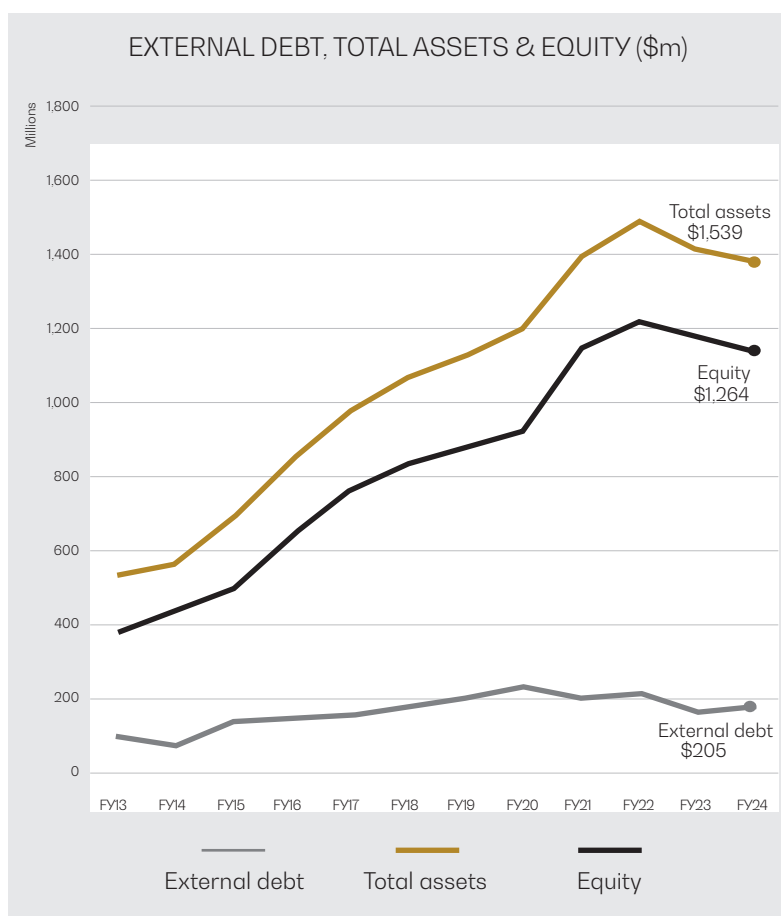
As at 30/06/2024

Ngāti Whātua Ōrākei	2024 (\$m)	2023 (\$m)	2022 (\$m)	2021 (\$m)	2020 (\$m)	2019 (\$m)	2018 (\$m)
Loans & Borrowings	205.47	184.70	237.87	222.30	258.39	224.6	199.82
Other Liabilities	70.02	67.64	59.97	51.80	51.44	54.85	54.88
Total Liabilities	275.49	252.34	297.84	274.10	309.83	279.45	254.7
Borrowings/Investment Properties (LVR)	15%	13%	16%	16%	22%	20%	19%

Financial Position

Our financial position reflects our overall economic well-being, measured by our assets less our liabilities. Total assets decreased this year to \$1.54 billion (2023: \$1.57 billion), which is a 2% decrease from prior year. The decrease reflects the revaluation loss of \$38.95m.

Total external debt increased during the year to \$205m (2023: \$185m); increase in debt reflects requirement to fund the Hawaiki Street Papakāinga housing development project. The current level of borrowings relative to investment property assets at 30 June 2024 is 15% (2023: 13%). This reflects our prudent approach to debt management ensuring we keep sufficient debt capacity for growth and potential risk management.







MANA
WHAKAHAERE

NGĀ URI O TUPERIRI



ŌRĀKEI MARAE



ELECTED REPRESENTATIVES
DIRECTORS & SHAREHOLDERS



NGĀTI WHĀTUA ŌRĀKEI TRUST



NGĀTI WHĀTUA ŌRĀKEI TRUSTEE LTD



NGĀTI WHĀTUA ŌRĀKEI
WHAI MĀIA LTD

NGĀTI WHĀTUA ŌRĀKEI
WHAI RAWA LTD



ŌRĀKEI MARAE

Te pito o te ao, te pou whakairo i te Waitematā.

Our marae is at the heart of our hapū and connects us all through our whakapapa.

This year marked a significant achievement for our marae team as we integrated with the Ngāti Whātua Ōrākei Trust team. It was a while in the planning, but we are now fully relishing in our kotahitanga and rangatiratanga.

Integration Success: Our strategy focused on aligning our operations with the NWO Trust, leading to streamlined processes, wider resource access and shared responsibilities.

Enhanced Utilisation of Marae: We prioritised making the marae functional, accessible, safe and tūturu to the mātāpono of the hapū ensuring it is always a gathering space and cultural hub of the hapū including safety and accessibility upgrades, community engagement events and purposeful programming.

A year after our integration, we are geared for continued growth and improvement in service to our people. Our focus on manaaki tangata, efficiency, enhanced resources, and better access by the hapū, reflects our commitment to supporting whānau and preserving our cultural heritage.

As we enter the upcoming year, our team will focus on two key areas: capital works and operational management. Our capital works efforts will include developing a comprehensive plan for infrastructure improvements aligned with our long-term goals. Concurrently, we will streamline day-to-day operations to prioritise the needs and well-being of families.

Pateoro Maihi > Rawinia Maihi > **Wyllis Maihi**



These initiatives aim to ensure our marae is modern yet still culturally rich, and is encouraging of whānau to still be the hands and feet to make things happen.

Our commitment to a functional, accessible, and safe marae underscores our belief in doing it together, and the inclusivity and support of whānau is key. By prioritising these aspects, we aim to foster collaboration and activation among all whānau, leveraging collective strengths and resources to achieve our shared goals. This united approach enhances the marae experience, ensuring it serves as a welcoming hub for connection, learning, and wellbeing for ALL generations.

Ngā whakamānawatanga: We thank all kaimahi, hapū members, and NWOT Board for their contributions to this integration success, especially Lisa Davis, and Marama Royal for their invaluable support and collaboration.

“Kua tawhiti kē tō haerenga mai kia kore e haere tonu. He nui rawa ō mahi kia kore e mahi tonu.”

“You have come too far not to go further; you have done too much not to do more.” Tā Hemi Hēnare.

Nāku noa, nā Wyllis Maihi me te tīma Marae.



W H A I M Ā I A

Ngāti Whātua Ōrākei Whai Māia Limited serves as the tribal development arm of our Group, dedicated to uplifting the social and cultural well-being of our people. Established as a charitable entity, Whai Māia focuses on empowering whānau through a wide range of programmes and services that span culture, health, education, small business, and employment. Additionally, Whai Māia manages external contracts with the government and local council, further supporting our mission to enhance the lives of our community.

Paula Rebstock
Chair

Appointment date:
01 October 2018

—

Malcolm Paterson
Whānau Director
(Deputy Chair)

Appointment Date:
01 April 2017

—

Sharon Hawke
Trust Representative
Appointment Date:
28 May 2018

Tama Davis
Whānau Director

Appointment Date:
26 April 2017

—

Shirley Ikkala
Whānau Director
Appointment Date:
26 April 2017

—

Melanie Hewitson
Independent Director
Appointment Date:
01 October 2018



Esther Viola Piriniha Talbot > Mere Karaka Gillman
> **Tom Irvine**



Tēnā koutou e aku whanaunga.

It is with feeling of pride that I reflect on the progress and milestones Whai Māia has achieved over the past year. Our journey has been shaped by resilience and unwavering commitment to our whānau. Across our Toi, we have seen growth, strengthened partnerships, and significant achievements that continue to advance the aspirations of Ngāti Whātua Ōrākei. Our Kahui Amorangi made up of Te Kurataiaho, Teara Gillman, Jamie Cook and Matthew Hayden have highlighted some of these key achievements.

Toi Whātua

Matariki saw the first Ngāti Whātua Kura Reo. Mahuta, presented at Q Theatre, and included performances by Maisey Rika and various Ngāti Whātua Ōrākei performers. This concluded with the rich tradition of hautapu on Takaparawhau.

Our commitment to sharing our stories continued with He Aha Te Hau, the first-ever Ngāti Whātua haka theatre production, which drew close to 1,000 attendees in April. This powerful performance, told through the eyes of Apihai Te Kawau, returned for its second development at Q Theatre this September.

Matakahi, Matatūāhu, Toi Reo, Toi Tapere, Toi Kuranga, Toi Mātauranga and Toi Whakaata programmes continued to thrive, ensuring that

our unique identity and cultural knowledge are nurtured and passed on to future generations. The second iteration of the Ngāti Whātua App was released to support the building momentum of our iwi to whakawhanaunga through haka and waiata.

Toi Ora

The team have made significant strides in promoting wellness and healthy lifestyles among whānau.

We proudly supported numerous events including Iron Māori, Mātatoa (Crossfit competition) and Battle at the Blues in partnership with the Auckland Blues and nib. Our initiatives, such as golf coaching, sailing lessons, and rangatahi roll up, have encouraged rangatahi to explore new sports and stay active.

- Our ongoing commitment to improving access to health services remains strong through hosting of numerous Body WOF events including Wahine Ora, Kaumātua Ora, and alongside cancer awareness wānanga, like mate Pukupuku;

- Our newly launched services – Te Kaupapa (Mental Health & Addiction), Āwhinatia Te Tangata (Cancer Support), and Hauora Kaiāwhina – are crucial to ensuring that whānau are guided and supported on their hauora journeys.

- Health education programmes continue to equip whānau with valuable tools for holistic wellbeing. These include the Mental Health First Aid workshop, Ready to Rent programme,



Building Awesome Whānau parenting programme, and the Too Tuff to Puff smoking cessation programme.

Toi Taiao

Toi Whenua focused on staff development and redeployment within teams to create a knowledge balance ecosystem.

Our nursery and māra kai hosted our highest number of volunteers since its inception with a new corporate manuhiri leading this. We continue to partner with Manaaki Whenua, AUT and the University of Auckland on various research kaupapa at Pourewa.

Toi Tuhono delivered Te Wharekura and embarked on other significant kaupapa including our wai and whakaora whenua realms.

Toi Puwaha

Toi Puwaha continues to provide high level of back end support across all of the Whai Māia programmes and functions.

In closing I'd like to pay tribute to our NWŌ Group management and kaimahi whose collective mahi helps strengthen the foundations for our people, enabling Ngāti Whātua Ōrākei to thrive.

Finally, a huge mihi to our Trust Board and the Whai Māia Board, who provide us with the guidance and support needed to deliver our mahi. Ngā manaakitangi ki a koutou katoa. Mauri Whātua!

W H A I R A W A

Ngāti Whātua Ōrākei Whai Rawa Limited is the commercial investment company of the Ngāti Whātua Ōrākei Group responsible for protecting and building the asset base of the hapū. Whai Rawa generates funding to support the social development and aspirations of the hapū.

Chris Gudgeon
Chair

Appointment Date:
01 February 2021

—

Ngarimu Blair

Trust Representative
Director

Appointment Date:
01 June 2012

—

Tanya Povey

Whānau Director

Appointment Date:
01 January 2022

Dane Grey

Whānau Director

Appointment Date:
29 June 2023

—

Jim Quinn

Independent Director

Appointment Date:
01 February 2021

—

Ed Sims

Independent Director

Appointment Date:
24 August 2023



Grant Kemble - Chief Executive



Ko Grant Kemble tōku ingoa

I tupu ake au i Tauranga Moana. Heoi, kei Maungawhau mātou ko tōku whānau e noho ana. He mea whāngai ahau nā Ngāti Whātua hei ringa pūkenga. Me te aha, ko ahau te Kaiurungi o Whai Rawa, mō te iwi te take. He tauira ahau o Turaukawa, ā, me mihi ka tika ki a ia.

Otīrā kei ngā uri o Tuperiri, tēnā koutou,

As I look back on the past year, Ngāti Whātua Ōrākei Whai Rawa has continued to make steady progress in driving commercial growth that supports the aspirations of the hapū. Despite the challenges in the economic landscape, we've reached important milestones that demonstrate our commitment towards supporting the hapū now and long into the future.

This year we have refreshed our commercial strategy, focussing on four key areas: growing our investment returns, making the most of our assets, diversifying our portfolio, and enhancing Te Tōangaroa. With this clear direction, we're confident we can continue to sustainably support the Trust and Whai Māia, delivering lasting benefits to whānau.

It should come as no surprise that we will continue to enhance Te Tōangaroa, our single largest commercial asset. A real highlight this year was our joint venture with Precinct Properties, a leading developer. We've acquired

two buildings and formed a valuable partnership that will help shape the future of the precinct. We're also proud that New Zealand Customs Service will soon call our 5-Star Green-rated AECOM House their home, boosting Te Tōangaroa's status as an attractive business hub.

Another exciting milestone was securing \$30 million from Auckland Council for public space improvements in Te Tōangaroa over the next six years. The vision is to transform the area, creating vibrant spaces for our community to enjoy and we're excited to work with other partners to make an even bigger impact.

On the papa kāinga, our dedication to whānau housing remains strong. The near-completion of 24 homes at our Hawaiki development is a major step towards our goal of 100 new homes for whānau. We're pleased to have secured new financing options with BNZ and Westpac, making homeownership more accessible for our whānau.

We've also focused on supporting our whānau businesses through Toi Pakihi, launching an online directory to promote whānau-owned businesses and foster new opportunities both within the mahi Whai Rawa carries out and our partners.

Although the economic environment has been challenging, we remain hopeful for the future. Our strong strategy positions us to navigate market shifts and expand our commercial activities.

Key achievements from this year:

- 24 homes near completion in the Hawaiki papa kāinga development.
- Forming a joint venture with Precinct Properties and acquiring two buildings.
- Securing \$30 million for public space activation in Te Tōangaroa.

With our refreshed strategy and strong partnerships, we are ready to build on this momentum and deliver even greater long-term value for the hapū.



TRUST-ELECTED REPRESENTATIVES



Marama Royal, Heawahine

Ngahua Tame Tauna Hawke > Meiha Hawke

Marama has been a Director since 2010 and served as Chair since December 2017. Marama has extensive experience in strategic planning, relationship management, leadership, governance, and organisational change. She is passionate about achieving positive outcomes for whānau, especially our kaumātua.



Ngarimu Blair, Heamana Tuarua

Wiremu "Boy" Piriniha Reweti > Moffat Blair

Ngarimu is the Deputy Chair of the Trust, Chair of the Settlement Protection Team and the Trust's appointee to Whai Rawa. Ngarimu has an extensive governance background across housing, commercial property, roading infrastructure, sports administration and high performance, environmental sciences and kohanga reo. Ngarimu enjoys sharing our tribal narratives and is a keen sportsperson.



Graham Tipene

Nelda Reweti > Marlene Ngaire Colquhoun

Graham Tipene is a Tā Moko artist who has been involved as a consultant and key artist on civic and Council-led projects throughout Tāmaki Makaurau Auckland. His public work brings Māori kaupapa into the built environment of the city, with major projects including the Waterview tunnel, Victoria Park, Auckland Library, and Tirohanga Whānui Bridge in Albany.



Arekatera Maihi

Pateoro "Digger" Maihi > Matepurua Maihi

His second term as a Trustee has been very rewarding and he is proud to have been a part of decisions that have created opportunities for whānau to learn, live and work as Ngāti Whātua Ōrākei. While we have achieved a lot, there is always more to do and he is fully committed to continuing to serve the Iwi. His strengths are perpetuating Ngāti Whātua Ōrākei arts and culture and grassroots whakaaro.



Sharon Hawke

Piupiu Hawke > Joe Hawke

Sharon was first elected in 2010. She sits on the Whai Maia Board as the Trust representative. She enjoys the governance challenges of post settlement and witnessing our tribal development in this new phase of self-determination. She believes our responsibility as tangata whenua of Tāmaki, also extends to mana moana and our current challenges are about protecting these for generations to come.



Renata Blair

Wiremu "Boy" Piriniha Reweti > Moffat Blair

Renata is the current Tumu Whakarae Māori Tuarua, Deputy Chief Executive Māori at ACC and has a career spanning 25 years in business and finance. He brings extensive governance experience as an elevated member of the Ngāti Whātua Ōrākei Trust since 2013 and holds a further director role on the Eden Park Trust Board. Renata is committed to Te Reo Māori and upholding our tikanga and wide business and commercial experience to ensure we remain a cultural and economic powerhouse.



Selwyn-Roimata Kapea

Elizabeth Teua > Josephine Downs Teua
Bishop Downs > Edward Johns Downs

Roi has spent many years working for the iwi as well as in the private sector with Māori businesses. She has since completed a language fluency qualification in Rūmaki Reo at Te Wānanga Takiura. Roi aspires to persistently contribute to the advancement of our iwi, hapū, and populace, with a steadfast commitment to fostering lasting benefits for future generations, while nurturing the commitments made by our whānau and Tūpuna who have paved the way.



Precious Clark

Piupiu Hawke > Patu Hawke

Precious is in her second term on the Trust, and previously served 10 years on the board of Whai Rawa. Precious is the Chief Executive of Maurea, an organisation that is using Māori culture to drive Aotearoa forward. The Te Kaa Māori cultural competency training programme has won accolades from some of New Zealand’s biggest businesses. Precious is passionate about our reo, tikanga, education, housing and financial success and brings her networks, energy and extensive governance experience to our board in support of whānau success.



Tama Davis

Wiremu “Fats” Piriniha Reweti > Piriniha Te Kotahitanga Ngāti Whātua Reweti

Tama brings with him a wealth of knowledge in governing large health and education organisations, previously ADHB, and now Comprehensive Care PHO, Emerge Aotearoa, Auckland Hospital Foundation and Iwi Māori Partnership Board. He is the Executive Director Lead Māori for the Research and Development arm of Waipapa Taumata Rau/University of Auckland. Tama’s passion is about using his networks and expertise to bring collaborative gains and positive impact for the iwi. Tama runs Ahikaroa Enterprises which provides Kaupapa Māori supervision, Te Tiriti and Māori Health Models trainings and cultural audits. Tama is also a whānau director on the Whai Māia board, that contributes to positive social impact outcomes for uri o Tuperiri.

NGĀ HUI POARI

Governance meeting attendance and payments

For the year July 1 2023 – June 30 2024

ĪNGOA	NGĀ HUI I TUTUKI	TE UTU
Marama Royal – Chair	12	\$90,000
Ngarimu Blair – Deputy Chair	11	\$74,750
Precious Clark	10	\$47,250
Sharon Hawke	9	\$45,000
Renata Blair	9	\$45,000
Arekatera Maihi	11	\$45,000
Julia Steenson (Ceased 29 November 2023)	1	\$18,750
Graham Tipene	11	\$45,000
Tama Davis	10	\$45,000
Selwyn-Roimata Teua (Appointed 13 December 2023)	6	\$26,250







NGĀTI WHĀTUA ŌRĀKEI