

PŪRONGO Ā-TAU
2022/23



NGĀTI WHĀTUA ŌRĀKEI

Ko Maungakiekie te maunga
Ko Waitematā te moana
Ko Māhuhu-ki-te-rangi te waka
Ko Rongomai te kaihautū
Ko Ngāti Whātua te iwi
Ko Ngāoho, Te Taoū, Te Uringutu ngā hapū
Ko Tuperiri te tupuna
Ko Ōrākei te marae
Ko Tumutumuhenua te whare tupuna
Ko te Kāhu Pokere ki te rangi
Ko te Kahu Tōpuni o Tuperiri ki te whenua

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**“TŪ NOA NGĀ
MAUNGA KŌRERO O
TE IWI KUA NGARO**

TAKE TUPUNA



TAKE RAUPATU



**TUKUTUKU I TE RANGI
TUKUA KI TE WHENUA
KI TE PURU O TĀMAKI E TŪ NEI”**

TUKU WHENUA



AHI KĀ



The design of this year's Pūrongo ā-tau is inspired by the four Te Puru o Tāmaki Framework Pou.

The Framework seeks to protect our whenua and rohe through elevating and activating our whānau and hapū. We will do this through focusing on the connections to one another, whanaungatanga, being clear in our identity and our culture, through kaitiakitanga of our whenua, and our commercial activities.

NGĀ ŪRI Ō

► Members

Total number of registered NWŌ members

7181

Registered NWŌ members in Aotearoa

5919

Registered NWŌ members overseas

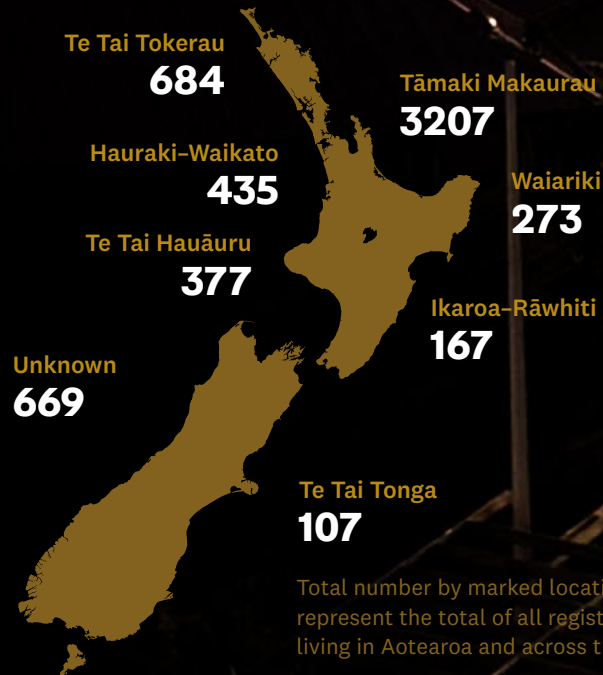
1262

Ahitereiria

1185

Other parts of the world

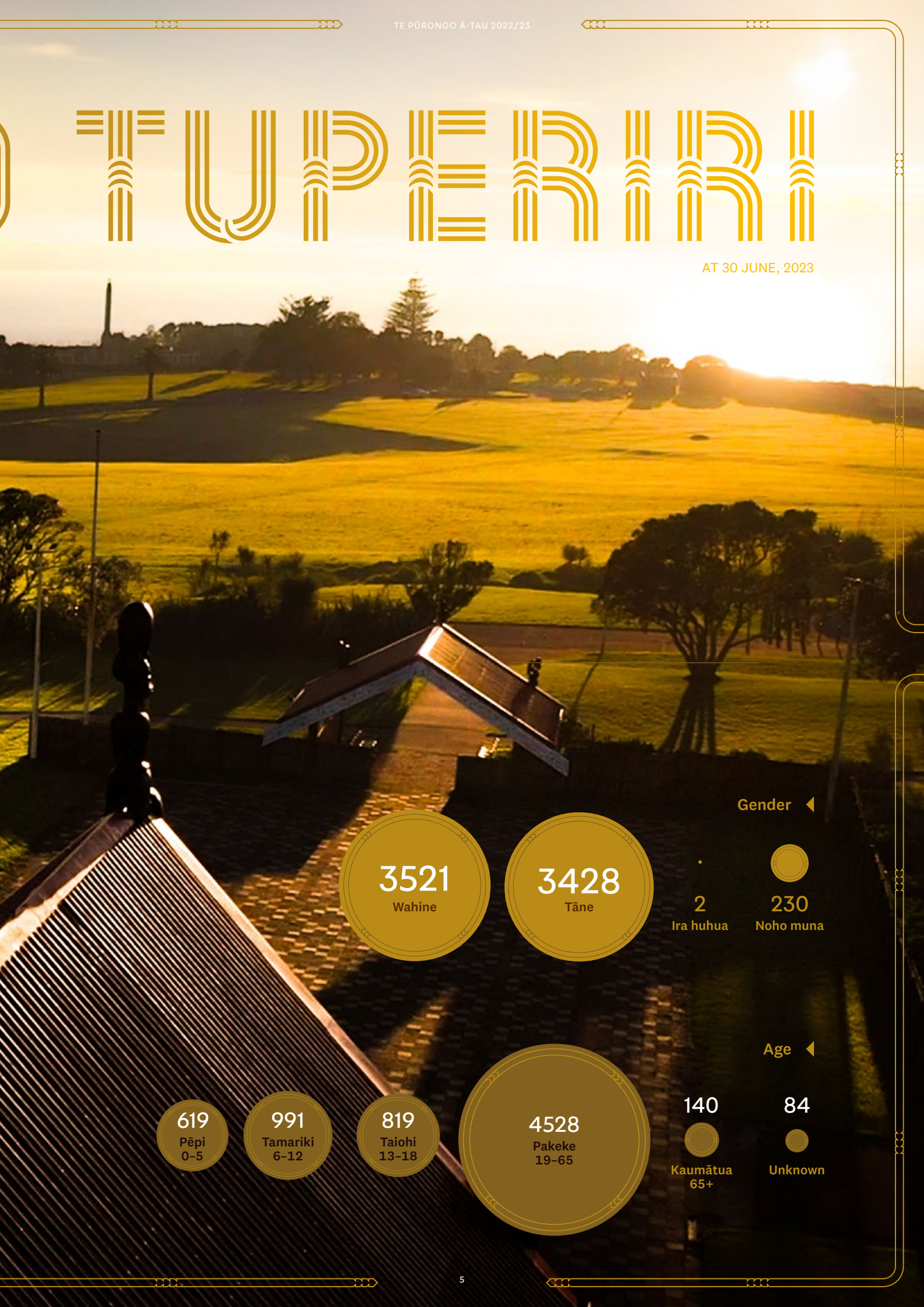
77



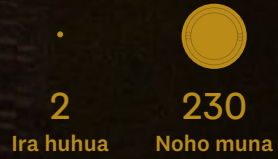
Total number by marked locations may not represent the total of all registered members living in Aotearoa and across the world.

TUPPERI

AT 30 JUNE, 2023



Gender



Age



HE KŌRERO NĀ TE HEAWAHINE



Ngahua Tame Tauna Hawke > Meiha Hawke >
Marama Royal, Chair

Rukutia, rukutia

Rukutia ngā pou tauhu o te whare,
hei kaha tuatinitini

Rukutia ngā pou pou o te whare,
hei kaha tuamanomano

Rukutia ngā tukutuku, hei tuitui, hei whakahono,
hei whakakotahi kia ū, kia mau.

Ko tō manawa, ko tōku manawa.

Ko tōku katoa ki tōku iwi.

Ko au, ko koe, Ko Ngāti Whātua. Tēnā koutou.

► Kōrero Whakataki

It is my honour and privilege to present the 2023 Annual Report for the Ngāti Whātua Ōrākei group. This report reflects ngā kawenga and financial performance reporting for the period 1 July 2022 to 30 June 2023.

The theme of this Annual Report draws inspiration from the Te Puru o Tāmaki tāniko pattern. It serves as a profound symbol for our people, intricately weaving together the strands of our past, present, and future. This pattern symbolises the unbreakable bonds that unite our hapū, connecting us with our tupuna, and te taiao.

For me, this year has been a time of great significance and we have continued to face challenges to our mana motuhake with unwavering determination. I am inspired daily by the deeds of our ancestors who, in the face of losing everything, have kept a foothold for us. We will continue to protect, preserve, and enhance the well-being of our people, our land, and our culture. To create a prosperous, vibrant, and sustainable future for our whānau.

Looking back at the year, I am proud of our whānau who continue to live the values of our elders and to do their best to improve the lives of their whānau, whilst protecting and restoring our beautiful rohe. Together we have made great strides forward across many areas including te reo and tikanga, housing, whānau participation, and growing our tribal footprint across Te Kahu Tōpuni o Tuperiri.



► Reflection

One of the pivotal moments of the year was the judgement delivered by Justice Palmer at the Auckland High Court in February. We are pleased to report that Justice Palmer declared Ngāti Whātua Ōrākei as the sole mana whenua and ahi kā in central Tāmaki, in accordance with our tikanga and historical tribal narrative and tradition. Ahi kā, a means of establishing mana and authority over our tribal area, was recognised, and affirmed in this judgment.

The combined effect of these decisions is that Ngāti Whātua Ōrākei is the only iwi in Tāmaki with a judicial declaration affirming its position as tangata whenua across central Tāmaki Makaurau and the Waitemātā.

Another important outcome from the High Court's ruling is the requirement for the Crown to rewrite its Red Book and its approach to settling overlapping interests and Te Tiriti settlements.

We appreciate that Justice Palmer acknowledged that the tikanga of Ngāti Whātua Ōrākei is not an “outlier” among Māori. This not only underscores the significance of our cultural practices and traditions, but it also highlights the lengths we have sought tikanga Māori to address these issues.

Whilst we were gratified by this acknowledgement, it is important to note that some iwi entities, including those who were defendants and interested parties in the case, did not agree with this declaration. Justice Palmer, however, did not provide these groups with any legal declaratory relief.

After careful consideration and consultation with our Taumata Manukura kaumātua, we made the significant decision to withdraw our appeal from the Court of Appeal. This decision recognises the accomplishments and underscores our confidence in the efficacy of alternative approaches. Furthermore, it serves as a strong reminder that even as the battleground may evolve, our unwavering commitment to protecting our mana rangatiratanga and ahi kā within our tribal rohe is steadfast.

► Highlights

Te Matatini Herenga Waka, Herenga Tangata was a powerful event and significant moment for our people. It was a celebration of te ao Māori, of our culture and of the incredible power of bringing Māori across Aotearoa to one place to celebrate, to compete, to kōrero and manaaki, a wonderful occasion to direct our focus on those things which bind us and bring us together.



For Ngāti Whātua Ōrākei this was a chance to welcome many from across the motu to our whenua, for us to awhi and manaaki our manuhiri to our rohe. Te Matatini was and is about whānau and whanaungatanga. The festival was hailed a huge success by Te Matatini organisers and our important contribution was also celebrated. These occasions have not only united us but have also showcased our whānau as shining ambassadors for Ngāti Whātua Ōrākei.

In April, we embarked on a historic journey, together with Tāmaki kapa haka and Te Matatini, to officially hand te mauri o Te Matatini to the next host region Aotea, bringing our Te Matatini journey full circle. This was a beautiful exchange filled with waiata and kōrero and befitting the special occasion. We wish te rohe o Aotea all the best with their preparations and in knowing the festival is in great hands and that Te Kāhui Maunga will deliver yet another world-class event in 2025.

► The Year Ahead

Looking towards 2024, there is always something exciting on the horizon for Ngāti Whātua Ōrākei. We look forward to more kaupapa that will not only bring us together and strengthen our whānau but also elevate our presence within Te Kahu Tōpuni o Tuperiri. Much of the groundwork has been laid over the past year in anticipation for what is to come. We are actively involved in various kaupapa across different spaces, which is truly inspiring.

We are excited that the development of Te Kura o Ngāti Whātua ki Tāmaki led by Toi Kuranga, has entered its third year in the planning phase. Guided by the principle of ‘Mai i te pito ki te mata, mō te anamata te take’ will serve as a distinct pathway for our Tamariki. In the coming year we anticipate continued progress with the Ministry of Education. This collaborative effort aims to culminate in a planned launch in 2025.

In the coming year Ngāti Whātua Ōrākei will reach an important milestone for our hapū with the launch of a new waka taua for our people. This exciting kaupapa has been years in the making and looks to reconnect our whānau with our moana and waka heritage and traditions. Alongside this kaupapa we have had a team of cultural experts and kaumātua guiding the process and we look forward to seeing this long held vision of our tupuna brought to life and set sail on our treasured Waitematā moana.



► Acknowledgements

Our Marae is the living embodiment of our tupuna. A place where we gather to embrace the richness and fullness of our reo, tikanga and ahurea. I want to acknowledge Wyllis Maihi and his team for their hard work delivering numerous kaupapa throughout the year and to ensure our Marae continues its important function as a vibrant hub of activity for our whānau and hapori.

To our whānau at Whai Māia, I would like to commend all your efforts over the last year to care for and support our whānau in many ways. Under the leadership of Tom Irvine and our cultural leads, our whānau have had unprecedented opportunity to learn and engage with our reo and tikanga and the fruits of these efforts is heartening.

Our commercial arm Whai Rawa has shown solid performance this past year and I would like to extend my appreciation to Grant Kemble and his team for their extensive efforts. While this year has presented its fair share of challenges, the team continues the important work to grow and protect the asset base of Ngāti Whātua Ōrākei. This commitment paves the way for yet another successful year for the group.

It is my pleasure to announce the appointment of Lisa Davis to the position of Chief Executive of Ngāti Whātua Ōrākei Trust. Lisa's appointment is not only recognition of her exceptional skills but also a historic moment for our hapū, as she is the first uri to hold the position. Lisa has guided the Trust Team with dedication and unwavering commitment, and I want to acknowledge all their efforts over the past year to deliver the extensive kaupapa, key priorities and initiatives on behalf of the Trust Board.

There are numerous acknowledgements I would like to make. Firstly, to our three boards, I want to express my deep gratitude for their hard work, commitment, and tireless efforts throughout the year. Your work is instrumental in ensuring the well-being and prosperity of our whānau and hapū. Most importantly, I want to acknowledge our wonderful whānau for all their tautoko over the year. Notably, our kaumātua who inspire us daily and lead the way continuing to uphold the mana of our whānau, hapū and iwi with aroha and pride.

Kāti, tēnei au ka hoki ki te mahau o tōku whare, te ruruhau mō tōku Ngāti Whātuatanga. Ka rauna taku hongī i ōna whakairo i maihitia. Ko tātou te kauaka o ō tātou tupuna. Ko tātou hei whakaawe i te reanga hou kia rangatira te kawea o ngā taonga tuku iho.

TAUMATA PŪTEA FINANCIAL PERFORMANCE

As at 30 June 2023

Total group assets

2023
\$1.57b

2022
\$1.66b

Total interest-bearing debt

2023
\$185m

2022
\$238m

Debt to total asset ratio

2023
12%

2022
14%

NGĀ HUA

Total revenue

2023
\$97.2m

2022
\$64.9m

Employee cost

2023
\$18.0m

2022
\$15.9m

Profit before tax

2023
-\$35.80

2022
\$91.3m

TAUMATA ONĀIANEI PERFORMANCE SNAPSHOT

As at 30 June 2023

Whānau enrolled in Toi Ora

2023
5213

2022
4878

Whānau enrolled in Toi Tupu

2023
5215

2022
4651

Total grants and programmes

2023
\$12.1m

2022
10.1m

OTE TAU

Education grants & scholarships

2023
\$2.2m

2022
\$1.2m

Te Reo Māori & cultural support

2023
\$951k

2022
\$714k

Whānau businesses enrolled in Toi Pakihi

2023
207

2022
125

Kaumātua support

2023
\$265k

2022
\$252k

TAUMATA Ā-MAHERE 2022-2024

PERFORMANCE AGAINST PLAN

▶▶ ON TRACK ▶ IN DEVELOPMENT ✓ COMPLETED



TUAKIRITANGA

Kaupapa	Priority Outputs	Status
Marae Development	Complete MasterPlan for the Marae buildings and facilities.	▶
	Complete improvements to Marae amenity, access and facilities.	▶
Whakapapa	Whānau have increased awareness, access, connection and education relating to their whakapapa while maintaining links with whānau.	▶
	We understand who our people are, including whānau, where they are at in their journey, and the support they require.	▶▶
	Establish an online and mobile whakapapa, hītori and te reo Māori platform.	▶▶
Te Reo Māori	A comprehensive te reo Māori programme that caters to all reo levels from beginners to advanced.	✓
	Minimum of 30 kapa haka workshops delivered.	✓
Kura ā-iwi	Implement phase two. This is the equivalent of a business case and will be co-designed with the Ministry of Education.	▶▶
Mahi Toi	Complete a business case for the establishment of a Ngāti Whātua Ōrākei culture and arts centre, including recommendations, timelines and funding requirements by Q3.	✓
	Increase support with targeted funding allocated for visual and performing arts that highlight the work of Ngāti Whātua Ōrākei and whānau artists.	✓
Mana Moana	Build a new waka taua to be launched on the water in 2024.	▶▶
	Improve access to the moana for whānau and manuhiri.	▶



TE ORANGA O TE WHĀNAU

Kaupapa	Priority Outputs	Status
Mental Health	Completion of mental health strategy and implementation plan by Q2. An activation programme developed and implemented with a focus on culture, targeting rangatahi.	▶▶
Dementia Care	Develop measures and targets to assist in tracking the value and impact on whānau.	▶▶
COVID Recovery Plan	Use health assessment data to build a hapū experience model to prioritise services and identify ways to improve whānau post-COVID experience and outcomes.	✓
	Develop a COVID recovery strategy that supports people on their journey to wellness, recognising cultural, mental, spiritual, and physical components.	✓
Ngāti Whātua Ōrākei Sports and Recreation Centre	Ensure appropriate design plans are completed, whānau/community engagement completed and various lease applications (Resource Consent, Land Owner Consent and Agreement to Lease) lodged with Council to secure desired space.	↗



MANA MOTUHAKE

Kaupapa	Priority Outputs	Status
Housing	Build 100 new healthy homes for whānau.	↗
	Benchmark and measure the number of whānau who believe they have healthy, safe and stable home environments.	▶▶
	Develop a policy and strategy on social and affordable housing options.	▶▶
	Ensure there is a straightforward process, and appropriate support is provided to whānau to build on the papa kāinga.	▶▶
Social Procurement	Identify existing Māori and Ngāti Whātua Ōrākei businesses to operate as suppliers.	↗
	Develop a pipeline that connects Ngāti Whātua Ōrākei businesses directly with our business partners to drive business opportunities.	↗
	Develop business-specific programmes, resources, and support systems to enable prosperity.	✓
	Develop a social procurement target and plan.	↗
Lifting incomes	Develop a strategy to support the movement of people into higher salaries.	▶▶

RANGATIRATANGA

Kaupapa	Priority Outputs	Status
Strategic Relationships and Appointments	Deliver leadership development opportunities for whānau.	↗
	Establish a database of whānau in leadership/governance roles or those with leadership ambition.	↗
	The group has a clear stakeholder management strategy aligned with how relationships are developed and maintained.	↗
Group Structure Review	Detailed design of ‘Future Fit’ Group model and implementation plan agreed.	▶▶
	Preferred option confirmed, discussed with key stakeholders and delivered.	▶▶
	Key risks (people and/or process) are successfully identified and mitigated.	▶▶
Te Matatini	World-class event delivered with Ngāti Whātua Ōrākei playing a leading role.	✓
	Maximise the promotion of Ngāti Whātua Ōrākei through TV and other media coverage.	✓
	Maximise whānau engagement, especially Rangatahi, with the event through social media and other identified channels.	✓
	Promote the unique and vital role that Ngāti Whātua Ōrākei maintains across Tāmaki Makaurau as Ahi Kā.	✓
Mana Tāmaki	Progress agreed on the next steps with the cross-claims litigation.	✓
	Receive determination of our interests in the Westhaven Marina case.	✓
	Finalise Mana Tāmaki Strategy and implementation plan.	✓

TE TAI AO

Kaupapa	Priority Outputs	Status
Environmental Footprint	A robust, auditable environmental footprint is produced for the Ngāti Whātua Ōrākei group and whānau.	▶▶
Restore the mauri of te taiao through Climate Change	Regenerative papa kāinga. Reduce emissions and build self-sustaining and collectively owned systems for energy, housing, wai, and kai across the papa kāinga.	▶▶
	Whenua and Moana Protection and Restoration. Develop measures for Takaparawhau and Pouwera and include reporting on social and environmental outcomes from our mahi on the whenua to deliver water quality improvement programmes for Ōkahu Bay and the Waitematā.	▶▶



TE WHAI RAWA

Kaupapa	Priority Outputs	Status
Investment Strategy	Investment strategy completed and implemented. Investment strategy to explore how our investment can be managed to mitigate our environmental impact.	▶▶
Toi Pakihi	We have targets and transparent measurements of the number and value of whānau businesses.	▶▶
	Benchmark and measure the number of whānau employed by the Ngāti Whātua Ōrākei Group and Whānau-owned businesses.	▶▶
Asset Growth	Alongside the investment strategy, complete a detailed forecast for asset growth and diversification over five years.	✔

HE KUPU NĀ TE KAIURUNGI



Piriniha Te Kotahitanga Ngāti Whatua Reweti >
Piripi Te Waka Davis > **Lisa Davis, Chief Executive**

Whiria te kaha tuatinitini, whiria te kaha tuamanomano

I feel incredibly honoured to serve as the CEO of Ngāti Whātua Ōrākei Trust, a position that I owe to the enduring legacies and paths paved by those before me. Their wisdom, sacrifices, and visionary leadership have guided me to this moment where I can serve our whānau.

As I take a step back to reflect on our journey through 2023, I'm reminded of the strong foundations laid down by our long-standing programs, alongside the new strides we've made this year. It's a blend of the old and new that keeps our hapū vibrant and moving forward.

Our beloved Ngāti Whātua Ōrākei Hōtaka Hararei (Holiday Programme) is one such gem that continues to shine bright. This initiative at the Marae has been a nurturing ground for our tamariki and rangatahi for over two decades, enveloping them in the warmth of tikanga, waiata, whakawhanaungatanga, and hītori.

The opening of Te Wharekura, a 108-year-old heritage kiosk next to the Tāmaki Makaurau downtown ferry terminal has been repurposed into a cultural and marine education space and this year marks a significant milestone. It's more than just a structure; it's a symbol of our connection with the whenua and moana, standing as a testament to our commitment to nurturing these sacred bonds.

The launch of our Oha suite was a monumental step, receiving an overwhelming 3557 applications across all Oha segments. Our Summer Internship programme brought fresh energy and perspectives to the group, each in their unique capacities, contributing to our collective mission and gaining invaluable real-world experience.

We launched the biennial Ngāti Whātua Ōrākei awards under a new ingoa Pūpūtarakihi Tohu Tiketike to acknowledge and celebrate the incredible contributions and achievements of Ngāti Whātua Ōrākei hapū members who have inspired and positively impacted their whānau and hapori. Congratulations to all our 2022 toa whakaihuwaka.

We also hosted the Umu Kohukohu Whetū ceremony at Takaparawhau during Matariki, marking the inaugural indigenous public holiday. E hurō ana te ngākau i tēnei tuatahitanga. It was uplifting to see Mātauranga Māori being recognised on a national stage. The resounding success of this kaupapa not only brought us together but also earned us a finalist spot in the New Zealand Event Awards.

► Acknowledgments

Firstly, I'd like to thank our whānau and kaumātua who set a positive example and represent us with mana and pride.

Secondly, I would like to express my appreciation to our Heawahine, Marama Royal, and Heamana Tuarua, Ngarimu Blair, and all our board members for their leadership. Their knowledge and dedication are invaluable and have significantly contributed to our progress. Their unwavering commitment ensures that we are well-equipped to act in the best interests of our whānau and papa kāinga.



Furthermore, I am grateful for the collaborative and diligent mahi of Thomas Irvine, CEO of Whai Māia; Grant Kemble, CEO of Whai Rawa; and Wyllis Maihi, Ōrākei Marae manager. Together, we work towards the delivery of the annual, five year, and long-term plans for the hapū, ensuring a holistic approach to serving our whānau across different spheres of operation in the Ngāti Whātua Ōrākei group.

► Looking ahead to the next 12 Months

As we move into the next year, our primary focus remains on safeguarding our financial stability and protecting the assets that form the foundation of our collective prosperity. Taking a prudent approach is crucial not only for our present operations but also for ensuring the long-term sustainability and independence of Ngāti Whātua Ōrākei.

At the heart of our journey forward lies a spirit of collaboration that unites all aspects of our organisation as a whole. By fostering a culture of communication, shared goals, and mutual respect among us, our aim is to maximise our collective efforts.

Furthermore, in a rapidly changing landscape, it is crucial to find innovative ways of working. Our dedication ensures that our operations continue to meet the needs and aspirations of our whānau during good and the not so good times. It is through adaptive strategies and a shared sense of purpose that we can navigate the challenges ahead while continuing to enrich the lives of those around us.

Looking further ahead, we are preparing our new 5-year plan. This plan will be built upon the foundations we have established and will be guided by our mātāpono. Our ambition is not only to build upon our accomplishments but also to explore new possibilities and create a path that sustains and enhances the cultural, social, and economic vigour of Ngāti Whātua Ōrākei.

Together, drawing wisdom from our experiences, embracing knowledge in the moment, and nurturing hope for the future; we embark on this exciting phase with optimism and an unwavering determination to continue making a meaningful difference in the lives of our whānau and those we are yet to meet.

TE MATATINI

HERENGA WAKA, HERENGA TANGATA





Te Matatini is the world’s premiere Māori culture event and is a proud celebration of te ao Māori, te reo Māori, and tikanga Māori. This year Te Matatini, Herenga Waka, Herenga Tangata was held at Ngā Ana Wai (Eden Park) here in our rohe of Te Kahu Tōpuni o Tuperiri.

The four-day festival brought fierce kapa haka competition from across Nukuroa and also Australia, all battling it out on the Matatini stage to be crowned ngā toa whakaihu waka, and to take home the Ngāpō Pīmia Wehi, Duncan Macintyre Trophy. Ngāti Whātua Ōrākei were named host iwi for the entire kaupapa and contributed on many levels including as a major sponsor and event partner.

Ngāti Whātua Ōrākei were all over Ngā Ana Wai including on stage as event MCs, and 34 kaihaka performing for their respective kapa haka. We opened and closed the Matatini stage and hosted the very popular kaumātua lounge showering our kaumātua with the best manaakitanga.

Our biggest contribution to Te Matatini however, happened prior to the commencement of the competition at Ngā Ana Wai. Our role and responsibility as tangata whenua of Te Kahu Tōpuni o Tuperiri saw Ngāti Whātua Ōrākei rise to the occasion

and guided by our tikanga, host the biggest pōwhiri to ever take place at our papa kāinga. With support from Ngāti Whātua whānui and Tāmaki Haka, the 2023 Te Matatini pōwhiri is one never to be forgotten “Nekeneke mai”.

The many months in the lead up to the pōwhiri set in motion a number of wānanga that contributed to building our capacity to host this event. This event really allowed our people to develop and strengthen relationships on a number of levels, most importantly with each other.

In April this year, we uplifted the Matatini mauri from its home base in Tāmaki, Ōrākei Marae, and travelled to Rātana Pā to mark the official and final handover to Aotea, who have been named host iwi for Te Matatini 2025. We wish Aotea and Te Kāhui Maunga all the best for the exciting Te Matatini haerenga they have embarked on.

HAKA PŌWHIRI PERFORMED ENMASS AT THE 2023 TE MATATINI PŌWHIRI

Kaitito: Nā ngā uri o Tuperiri

Auē, he aha te hau e wawara mai rā
 Auē, ko ngā hau e whā e wawara mai rā
 Papaki kau ana ngā tai
 Ngarungaru ana i Waitematā
 Tōia Māhuhu ki te rangi
 Ngā waka ki uta, kia kite ai au, kia rongō ai i te kaupapa
 i haramai ai koe
 Takatakahia
 Takatakahia te whenua i haramai ai koe
 I haramai koe ki runga o Ngāti Whātua
 Ki runga o Tāmaki herenga waka, herenga tangata e
 E tū, e tū ngā iwi o te motu pakia
 Hei aha tērā
 Haere mai, haere mai, haere mai, haere mai
 Auē tū noa ngā maunga kōrero o te iwi kua ngaro
 Tukutuku i te rangi
 Tukua ki te whenua
 Ki Te Puru o Tāmaki e tū nei
 Haere mai, haere mai
 Ki taku hui hī





TE TAIAO



Ngāti Whātua Ōrākei: Foundational Climate Position Statement

Ngāti Whātua Ōrākei acknowledge the environmental crisis we are currently in. We understand that climate change poses a serious threat and the need for immediate and deep emission reductions across all sectors to limit global warming to 1.5°C.

Te Taiao (whenua/land and soil, wai/water, āhuarangi/climate, koiora/living beings plants and animals) is imbued with mauri — a being in its own right — to be respected as we would another person. The wellbeing of Te Taiao is paramount to and inextricable from human wellbeing. We respect the environment is a living system, of which we, the tangata whenua, are a part. Climate change will directly impact the ability for our whānau to live and flourish.

As tangata whenua of Tāmaki Makaurau and the Waitematā, we have an intergenerational responsibility to look after our tribal rohe. Passed from our ancestors, and looking forward to our tamariki and mokopuna, we endeavour as kaitiaki to ensure its wellbeing and mauri for generations to come. Our goals, aligned to our 2050 plan, is our whenua is alive with native trees, birds, and insects and for our tamariki to be able to swim in our rivers and oceans carefree and our whānau to collect kaimoana.

We aim to be leaders in sustainable development and investment, where Ngāti Whātua Ōrākei and our iwi role model just, fair, sustainable living and regenerative practice, and do so in a way that contributes to the material and cultural wellbeing of our whānau. We aim to be world leaders in restoring the mauri of our tribal rohe. To do this, and to respond to the urgent climate crisis we now face, an ambitious response is required, now.

We don't have all the answers ready and recognise this is a journey. Doing this will require a wholesale change in behaviour and the collective action of our whānau; building from Mātauranga Māori and Ngāti Whātua tikanga; and leveraging the best available research and science.



KEI TUA

► Moving forward we will focus on four major programs of work

Creating a regenerative papa kāinga – This initiative explores how to reduce emissions and build self-sustaining and collectively owned systems for energy, housing, wai, kai, and parakore across the papa kāinga.

Transport – Exploring and building more efficient modes of transport, including cycling pathways and EV-sharing schemes for staff and at the papa kāinga.

Te Taiao – Restoring eco-systems and advocating to protect intact systems.

Addressing the footprint of our organisation and tribal membership – Globally we need to half emissions by 2030. However, we want to go further.

We aim to be net zero across our organisational operations by 2030. Over time we aspire to draw down more emissions than we produce.



ORANGA TAIAO, ORANGA TANGATA

To effect change Ngāti Whātua Ōrākei will work across: the papa kāinga, our rohe and the motu and Te Moana nui a Kiwa (the Pacific). Across these levels we will:

Focus on our own whare. Evaluate risk and reduce emissions across the papa kāinga and the iwi. This includes reducing our major emission areas – transport use and energy use

Leverage the power of our assets, our landholdings, and our procurement

Support whānau to advance climate solutions, such as changes in consumption (such as diet), home improvement (such as energy source) and day to day behavior (such as transport), and parakore

Demonstrate and fund practical and/or innovative solutions to climate issues.

Advocate to persuade, support and compel others to change through communication, lobbying and working with central and local government. Lend our support to other impactful initiatives.

MATARIKI

Matariki ahi kā, Ngāti Whātua ahi kā. Ko Matariki, ko Puanga, ko ngā whetū tapu o te tau kei te rangi, ko Ngāti Whātua me te tini o Tāmaki Makaurau kei te whenua.

Matariki is a significant kaupapa in our calendar. This year we had over 2000 people gather before dawn on the whenua rangatira, Takaparawhau, to acknowledge the rising of Matariki and Puanga, and to mark a new year for us.





The morning resounded with karakia by Te Matatūāhu and echoed with karanga from Whiria te Hono to bid farewell to our loved ones gone in the last year and to call in the fruits of an abundant new year. As with our traditions, waiata rung out across the papa kāinga as our whānau joined together to lift the spirits and bring in our new year on a high.

This year the guiding kaupapa for Matariki was ‘Matariki Ahi Kā, Ngāti Whātua Ahi Kā’ – this was a celebration of our home fires continuing to burn bright into another Māori new year and how we as Ngāti Whātua continue to keep these alight. Be it through the mahi we do on the ground for our whānau and hapū, or through the mahi we do within our community and across our city – ultimately pouring back into our home fires, that helps us strengthen our goal of being strong in who we are as Ngāti Whātua Ōrākei, within our rohe of Te Kahu Tōpuni o Tuperiri.







PAPA KĀINGA

As an iwi, we want to enable more of our whānau to live in our papa kāinga keeping our home fires burning, immersed in our culture and beside our marae, our cultural heartbeat. Earlier this year, we proudly launched our latest whānau housing development comprising of 24 whare for our whānau to own on the corner of Hawaiki Street and Kupe Street. 23 of the 24 whare have been allocated with the majority being first home buyers.

Designed by leading architects Jasmax, built by Vivian Construction and project managed by The Building Intelligence Group, great progress is being made and we're on track for whānau to move in before the end of 2024.

We caught up with some whānau who have successfully been placed in a whare at the new papa kāinga. Here they share their aspirations for this kāinga hou.



► Rahera & Ngaire Hotu

Rita Hotu > Dot Hotu > Rahera & Ngaire Hotu (Sisters)

This is a new journey for us, an interesting one but exciting, nonetheless. We've been fortunate to live in Ōrākei most of our lives but to have a new kāinga that we get to call ours and hand on to our babies is definitely a bonus!

Becoming a three-generation household is something we've never experienced as a whānau and growing up, our spaces have never been big enough to allow us to live in and share one space. We are certain we'll be more of a four generation home most days, as no doubt Grandma and her kurī, Bilbo will be visiting.

Our desire to maintain a strong connection to our whānau, hapori and mahi have been major driving factors in our decision to buy our whare in Ōrākei. Being in a position where we can open our home to whānau to come and stay as well as being able to provide security for the next generations in our family to have a home, especially in the current climate.

It's taken a lot of big decision making to push us into this space. Normalising kōrero around finances, being more conscious in our financial decisions, ensuring we are more thoughtful around wants and needs. Decisions we know that will make us better off in the long run.

Ultimately this is a journey of many firsts for us, our first time as a multi-generational household and our first time living under one roof after many years. Creating meaningful connections and shared experiences is a key aspiration for us. Whether that be presence within kaupapa on our Marae or sharing our journey so others know this is a possibility for them, having these experiences and living through them is something we hope can inspire others.



► Santana Maihi

Matepurua Maihi > Ellanor Maihi-Rupapera > Santana Maihi

My partner Tyrone and I have been living in the Ormiston area for a while now and had started exploring the idea of purchasing a new home since April. We looked at a variety of suburbs in hopes something would suit us but with other factors impressing on our decision making, it became less appealing to be living away from home after returning to work from parental leave and having to spend hours in traffic, so for me it was driven by lifestyle and location. Plus, if I'm being honest, I missed living in Ōrākei and took living there for granted.

I find comfort in knowing that buying a home on the papa kāinga means this home will stay in our whānau for generations to come and I'd like to think that it'll be the home that started it all.

This is an exciting journey for our little whānau, we are treading new waters as first-time home buyers but over the coming years, Tyrone & I would like to eventually grow our property portfolio and when we do, also expand our whānau.

KURA HOU

The development of Te Kura o Ngāti Whātua ki Tāmaki led by Toi Kuranga, is three years into the planning phase. Guided by the kōrero ‘Mai te pito ki te mata’ which encourages an ancestrally driven and future focused kaupapa, this Kura will be a unique pathway for our tamariki, and underpinned by Ngāti Whātua identity, philosophy, worldview and experience.

The culture and environment of our Kura will stimulate and enable our tamariki to develop and thrive through academic excellence, exploration of the arts, and the promotion of sporting endeavour and achievement. Ancestral knowledge transmission across generations, through te reo Māori, wānanga, tuakana teina, and an immutable daily relationship to our taiao including our urban setting, are essential cornerstones of our curriculum.

Exciting developments in the 22–23 financial year include resourcing the curriculum and meeting

strategic milestones that build te puna kaiako o Ngāti Whātua. Over the coming year, progress with the Ministry of Education will continue including the creation of a co-designed business case which will include property and operational management of the Kura (including all affiliating areas) with a forecasted launch for 2025. Mai te pito ki te mata, mō te anamata te take.

Waratah Taogaga and Hone Tobin from Toi Kuranga, Whai Māia, and who are leading this project, share their highlights.

“Being part of this legacy kaupapa has been life changing. Not only has it been a great learning experience to engage with education through this role, but to also actively contribute towards a kaupapa that will benefit so many uri of our iwi and for many generations to come. I am excited to see our Kura open and flourishing, and eventually the anticipated network of Ngāti Whātua Kura – mai Maunganui ki Tāmaki, mai i te pito ki te mata.”

**WARATAH TAOGAGA,
NGĀTI WHĀTUA**





► Te Kura o Ngāti Whātua ki Tāmaki – Mai te pito ki te mata

It is exciting to be able to create a space where our future generations can grow and become iwi-centric, indigenous focused individuals who can operate, engage and lead in iwi spaces, locally, nationally, and globally. Being part of the planning for our kura helps to create an image in the mind's eye, helps to build the imagination, and grow the dream to make it a reality. To be able to work with the likes of the Ministry of Education, in partnership with them portrays that everything our tūpuna believed in, everything they fought for was worth it.

Aspirations are always set by the key stakeholders of any Kura. These are our whānau, our tauira, our school and in this experience, our iwi. Our iwi kōrero and whakaaro is what will make our Kura unique from the rest and a Kura ā-iwi.

This is guided by the whakatauākī 'Nā te Māori, mō te Māori, e ai ki te Māori'. For us as Ngāti Whātua Ōrākei our guiding kōrero is 'Nā Ngāti Whātua, mō Ngāti Whātua, e ai ki a Ngāti Whātua'. Aspirations shared and centered around being proficient in Te Ao Māori, which encapsulates tikanga Māori, Te Reo Māori and Mātauranga Māori. Having practical skills, which will help inform our curriculum.

"Being included in this kaupapa, is such an honour and privilege. I am so grateful for the opportunity to help our people grow as Ngāti Whātua Ōrākei centric people, not as students in an English Medium School. I feel Tā Himi Henare summed this up quite eloquently. He said, 'It is preposterous that a Māori will aspire to become a poor Pākehā. When destiny, prescribed by the creator, is to become a great Māori.' We are creating the 'Great Māori' Tā Himi Henare spoke of.

To be a part of that, haramai tētahi āhua!"

**HONE TOBIN
NGĀTI WHĀTUA**

KAUMĀTUA



Meringaroto Waata >
Hapi Pihema > Steve Pihema

Steve Pihema is the Kaumātua Kaitiaki for Ngāti Whātua Ōrākei. Blessed with what some could say is the most challenging but also most rewarding job, he takes each day in his stride supporting our kaumātua to be and do their best. And that they do each day, proudly representing our whānau, hapū and iwi on all levels. E kore ngā tai o mihi ki a koe e timu e te Pūpūtarakihi, e te matua Steve Pihema. He tino taonga koe. Steve Pihema provides a snapshot of our Kaumātua activities over the past year.

Ruiruia ngā mate o te tau hei whetū ki te rangi,

Ruiruia, whetūrangitia

Heke i te kāhui o te rangi

Titia ngā tōmina o te ngākau ki tēnei papa

Ki a tātou kei te ao tūroa nei, tēnā tātou.

► Our Kaumātua are the Brightest Stars

During the past year, 29 of our cherished and adored kaumātua traversed Te ara wairua to Te rerenga wairua and the evanescence beyond. Haere rā koutou. We called out your names on Takaparawhau at the Umu Kohukohu Whetū this year and we released your wairua to brightly shine forever amongst ngā whetū. We will hold on to the memories you have left. Ekore koutou e warewaretia.



► Our Kaumātua are Toa

The requests for guidance and support from our kaumātua continue to grow. Our kaumātua are always eager to attend openings, blessings, hui, and events, as much to fulfill our obligations of ahi kā, as to be able to leave our homes and see the amazing initiatives happening across our city. From 1 July 2022 to 30 June 2023, our kaumātua attended 219 Blessings and Events with a plethora of kaupapa ranging from raising of the NWO flag, to blessing major sporting and cultural events, to opening new multi-story buildings and hotels, and welcoming manuhiri to locations across Te Kahu Tōpuni o Tuperiri. However, the kaumātua agree that the most satisfying and fulfilling activities are the ones at home, for ourselves. These have included karakia for the different stages of mahi at Pourewa, to opening and regularly using Takatū, to welcoming manuhiri from all walks of life, to our papa kāinga, to Ōrākei Marae.



► He Taonga te Kaumātua

As well as supporting our kaumātua to attend hui, my mahi also provides for (when time) travelling the motu to visit whānau and I am grateful for the time and kōrero shared with our kaumātua. Most times, it is as easy as picking up the phone for a catch up. He taonga te whakarongo. The majority of our kaumātua live in the Tāmaki, Kaipara, and Northland Regions with the balance spread throughout the country except for clusters in Ōtaki and Ōtautahi. Our most northern kaumātua lives at Henderson Bay, north of Houhora and the most southern living kaumātua is in Ōtepoti. We also have kaumātua living in Ahitereiria, The United States and Great Britain.

While travelling throughout Aotearoa meeting and connecting with our kaumātua, I was surprised at the number who had not been back to Ōrākei in at least fifteen years. Often these kaumātua were not connecting to any Marae yet still strongly identified as Māori and as proud Ngāti Whātua Ōrākei.

Our kaumātua are grateful for the support of the Ngāti Whātua Ōrākei Trust Board, Whai Māia and Whai Rawa for the generous assistance towards their happiness, health and well-being through continued funding of programmes and services and the provision of resources which help minimise some of the financial, health and social disparities experienced by our kaumātua.

POPOROĀKI

TŪRAUKAWA BARTLETT

Oho mai, e Kahu i te pō kerekere
hei kawē mai nā i te mahara ki ō ngā iwi kua riro atu.

Haehae rikirikitia ana te kiri o te kurī rangaunu
he utu nō te hua o te take tupuna.

Tāheke kau atu ana te wai i tō mata
e āki mai nei i te maimai i tōku waha hei kawē atu i te murimuri aroha,
ānō he waka kōrari.

Kua hingahinga tonu, ka manatu atu ai ki te korowhio a te kiwi
ki te auau a te kurī purepure e tū mai rā i te ara pūeru, he patu nō te rau

Nekeneke mai, e Kahu kia tū tokitoki ai tāua
me he whau kua waipapa
he taura kua whiria
he pou, kua whakatūria ki te tumu o te whenua tapu, o Tāmaki
e muramura nei te ahikā o mahara.

E kore e tupea e te riri
E kore e tuku kautia atu
E kore e riro!

Nau mai, haere atu, e Kahu
Waiho āhau kia noho ana i te ao mārama nei
kia oho mai anō koe i te pō.

Awaken now Kahu, from the obsidian night sky,
and bring forth memories of the multitudes passed.

Your piercing cry tears even the most impenetrable skin,
of which I endure willingly through ancestral bequest.

Your tears descend upon me inducing a lament from within
carrying a sense of deep affection
akin to the waka kōrari.

On the brink of destitution, I reminisce upon the cry of the kiwi
and the howl of the kurī purepure as it stands upon its summit
of retribution.

So may you draw near to me Kahu,
as we stand together
like the resilient whau plant,
like interwoven inseverable threads,
like a palisade firmly embedded in the sacred soils of Tāmaki
where an eternal flame of remembrance remains
unwavering, unyielding, and unextinguishable.

Return now to the night Kahu
as I remain in the light until you emerge once again.

TAHUA PŪTEA

The core purpose of the Trust is to manage, protect and govern the Trust’s assets for the cultural, commercial and social development of Ngāti Whātua Ōrākei for and on behalf of and for the benefit of the members of Ngāti Whātua Ōrākei.

In order to realise this purpose, and to deliver on papa kāinga housing, grants, programmes and other benefits to whānau, we need to have sufficient financial resources and capacity.

For the year ended 30 June 2023, we have recorded a net loss of \$37.4m, driven by a revaluation loss on investment property of \$32.9m. The revaluation loss reflects the current market conditions, i.e., rising interest and capitalisation rates. While the Group has recorded a loss in the current year, this is only a

small portion of the significant gains earned on the investment properties since we have held them (a total revaluation gain of \$982.9m has been recorded by the Group on the portfolio since the beginning of our 2013 financial year).

The current revaluation loss is 2% of our Group investment property; the average revaluation losses being experienced by property companies and funds listed in the New Zealand Stock Exchange are between 4.2% and 7.1%. This result reflects, once again, the quality and strength of our asset base. We are pleased with the resilience and underlying strength in our asset portfolio and are focussed on ensuring our assets are positioned for growth over the long-term – to realise this value for future generations.

We continue to be in a position to be able to deliver the ambitions set out by our whānau in the long-term plan.

The following provides a snapshot of our results and financial position.

For detailed information, please refer to our website for the full financial statements and accompanying notes.

PROFIT BEFORE TAX

Ngāti Whātua Ōrākei	2023 (\$m)	2022 (\$m)	2021 (\$m)	2020 (\$m)	2019 (\$m)	2018 (\$m)	2017 (\$m)
Total Revenue	97.20	64.86	73.41	57.86	52.77	39.14	50.88
Total Expenses	101.92	69.40	67.98	46.44	41.2	36.67	47.88
Profit/(loss) before tax and revaluations	(4.72)	(4.54)	5.43	11.42	11.57	2.47	3.00
Gain/(loss) on investment property revaluation	(32.85)	89.25	243.73	43.05	32.18	79.63	141.02
Unrealised net gain/(loss) on financial instruments	1.75	6.30	3.02	-1.12	-2.71	-0.6	-0.69
Share in profit of associate	0.02	0.28	2.39	5.09	3.93	-	-
Profit/(Loss) before tax	(35.80)	91.29	254.57	58.44	44.97	81.50	143.33

► Financial Performance

Total revenue increased this year to \$97.2m with property sales increasing by \$28.9m reflecting the completion and settlement of the 23 Oneoneroa properties (North Shore development).

Expenses have also increased this year to \$101.9m. Expenses include cost of sales (\$22.9m) and selling expenses (\$1.0m) for the Oneoneroa

properties and increased costs (\$1.9m) associated with delivering the grants and programmes, specifically, the Toi Ora health insurance scheme (\$1.6m). Costs also include \$3.5m impairment of inventories in relation to the Hawaiki Street Papa kāinga housing development project. Staffing costs have also increased from \$15.9m to \$18.0m, reflecting the increased resources required to deliver whānau programmes, government funded mahi and the need to meet the overall whānau long term goals.

ASSETS

As at 30/06/2023

Ngāti Whātua Ōrākei	2023 (\$m)	2022 (\$m)	2021 (\$m)	2020 (\$m)	2019 (\$m)	2018 (\$m)	2017 (\$m)
Investment Property	1,402.20	1,447.94	1,410.51	1,160.83	1,098.95	1,067.38	969.05
Property – held for sale	-	42.5	-	-	-	-	-
Property – NWO Trust	39.25	23.78	23.54	23.43	23.29	23.29	23.29
Cash	8.20	6.62	4.92	6.08	5.07	4.58	3.23
Inventories	74.61	92.43	78.95	91.27	82.49	72.47	68.27
Other Assets	48.90	46.38	32.59	55.84	44.28	21.07	21.9
Total	1,573.16	1,659.65	1,550.51	1,337.45	1,254.08	1,188.79	1,085.74

DEBT & OTHER LIABILITIES

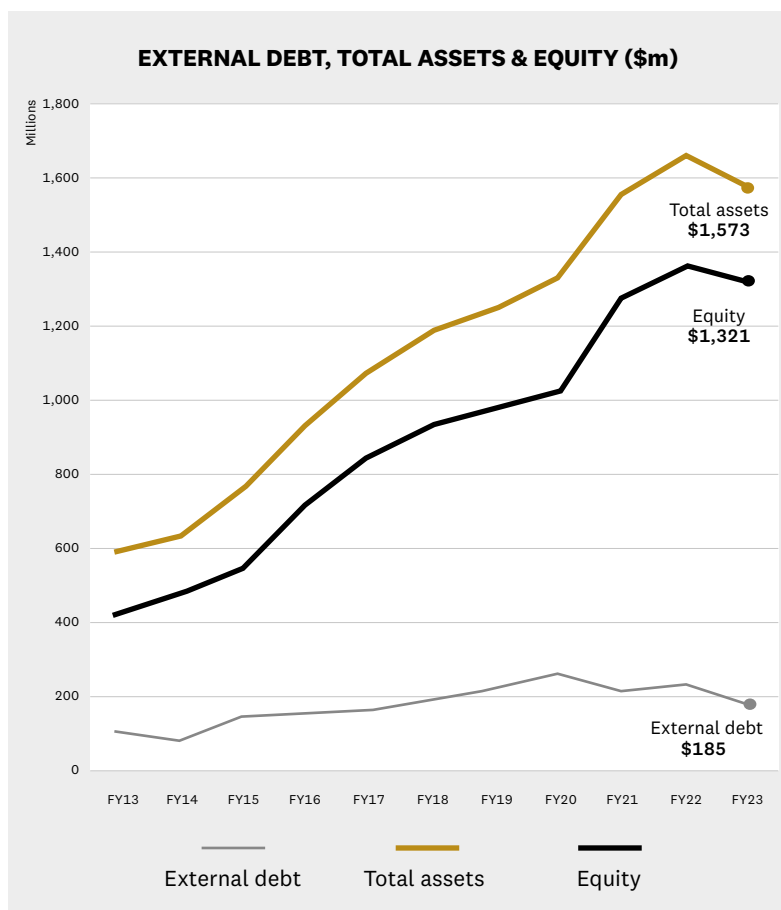
As at 30/06/2023

Ngāti Whātua Ōrākei	2023 (\$m)	2022 (\$m)	2021 (\$m)	2020 (\$m)	2019 (\$m)	2018 (\$m)	2017 (\$m)
Loans & Borrowings	184.70	237.87	222.3	258.39	224.6	199.82	171.48
Other Liabilities	67.64	59.97	51.8	51.44	54.85	54.88	59.38
Total Liabilities	252.34	297.84	274.1	309.83	279.45	254.7	230.86
Borrowings/Investment Properties (LVR)	13%	16%	16%	22%	20%	19%	18%

► Financial Position

Our financial position reflects our overall economic wellbeing, measured by our assets less our liabilities. Total assets decreased this year to \$1.57 billion (2022: \$1.66 billion), which is a 5% decrease from prior year. The decrease reflects the revaluation loss of \$32.9m and the settlement of the ‘non-current assets classified as held for sale’ (\$42.5m).

Total external debt decreased during the year to \$185m (2022: \$238m); debt was repaid from the settlement of our ‘held for sale’ assets and the sales of the OneOneroa properties. The current level of borrowings relative to investment property assets at 30 June 2023 was 13% (2022: 16%). This reflects our prudent approach to debt management ensuring we keep sufficient debt capacity for growth and potential risk management.



MANA WHAKAHAERE

NGĀ URI O TUPERIRI



ŌRĀKEI MARAE



ELECT

ELECTED REPRESENTATIVES DIRECTORS & SHAREHOLDERS



NGĀTI WHĀTUA ŌRĀKEI TRUST



NGĀTI WHĀTUA ŌRĀKEI TRUSTEE LTD



**NGĀTI WHĀTUA ŌRĀKEI
WHAI MĀIA LTD**



**NGĀTI WHĀTUA ŌRĀKEI
WHAI RAWA LTD**

ŌRĀKEI MARAE



Pateoro Maihi > Rawinia Maihi > Wyllis Maihi

Kia manawa rahi!

Pai tū, pai hinga nā wai, nā oti.

Oti anō te noho tumutumu ā, ka mārō te kakī. He manu manawa rahi kia hāro te Waitematā.

What a year! Our Marae has been buzzing with our amazing whānau hosting manuhiri from all over the globe. Our reo, our stories have taken centre stage and we have been able to showcase our manaakitanga, our arts and culture across Tāmaki and the world.

As ahi kā, we take on our obligations to show leadership and support to those who reside in Te Kahu Tōpuni o Tuperiri. We have made the most of every opportunity to showcase our cultural strength, our economic credentials, and our status as tangata whenua in Tāmaki. We haven't forgotten though, our Marae, our whenua is our ūkaipō, our unique place, our homeland. This is where we do the do.

I am pleased to share that our Marae has successfully established a stronger integration within the Ngāti Whātua Ōrākei Trust. Over the past number of years, we have worked tirelessly to align our objectives, processes, and values with those of the Ngāti Whātua Ōrākei Trust. This future focused integration has allowed us to tap into greater resources, expertise, and networks, ultimately enhancing our ability to meet our mission and achieve our goals as set out by the whānau. Our teams now collaborate seamlessly with whanau & colleagues across different areas, fostering a dynamic and cohesive work environment.

We are excited about the prospects that this integration brings and we are confident that our Marae will go from strength to strength. You may have noticed we have already started preparations for water saving and conserving options on the

Marae. Also, hopefully before the end of the next financial year, the Marae will undergo a major rebuild on our wharekai and wharenuui. This will be a 9-12 month programme of works to upgrade our aging whare. The Marae will still be open, but areas will be cordoned off when being worked on. Kia manawanui mai e te whānau.

Our Marae team is excited for the year ahead, to reset and refocus on what matters, which is to manaaki our manuhiri and our most vulnerable.

Manaaki is an action to uplift, mana – aki (encourage, urge on). When the people are uplifted and in good spirits, so too is the Marae, and vice versa.

We have spent a lot of effort as an iwi in strengthening our footprint in Tāmaki, restoring our Māori names, rejuvenating the mauri across the CBD, and building and testing relationships. We have been deliberate and strategic.

Kia manawa rahi, is a call to continue what we have started, to create for ourselves the future WE want to see.

Many of us are taking up the challenge to learn our reo, taking time to celebrate our special days and traditions, and making time to be together. Whatever is next, let's support one another and make it happen.

Kia niwha, kia manawa rahi!

Wyllis Maihi
Ōrākei Marae Manager



WHAI MĀIA

Ngāti Whātua Ōrākei Whai Māia Limited is the social development arm of the Group. Whai Māia is set up as a charitable entity and is responsible for the social and cultural development of our people. Whai Māia has a focus on whānau outcomes and manages a large number of programmes and services covering areas such as culture, health, education, small business, and employment. Whai Māia also runs external contracts with Government and Local Council to help support its mahi.

► Ngāti Whātua Whai Māia Limited

Paula Rebstock

Chair

Appointment date:
01 October 2018

—

Malcolm Paterson

Whānau Director (Deputy Chair)

Appointment Date:
01 April 2017

—

Sharon Hawke

Trust Representative

Appointment Date:
01 May 2018

Tama Davis

Whānau Director

Appointment Date:
01 April 2017

—

Shirley Ikkala

Whānau Director

Appointment Date:
26 April 2017

—

Melanie Hewitson

Independent Director

Appointment Date:
01 October 2018



Esther Viola Piriniha Talbot >
Mere Karaka Gillman > **Tom Irvine**

Pokopoko whiti te rā, whiti mai ana koe ki runga i ō uri e tau nei. Whātorotoro o hīhī ki te nukuroa o te whenua e takoto nei. Tēnā tōia mai rā ko te ao mārama ki ahau e, ko ngā au kukume o te wā, ko ngā au kakati o te wā. Kia korikori ai tāua e, tihē mauriora!

It has been an absolute privilege and pleasure to return to the Ngāti Whātua Ōrākei Group and to lead Whai Māia through much of this past reporting year.

During the year, we transitioned into a post-COVID period that brought a few internal and external challenges. “He aha te hau e wawara mai...” As our tupuna have done before us and our whānau continue to do, we embraced those challenges, in pursuit of opportunity with a focus on delivering quality services and programmes to our whānau and the communities we serve.

The formalisation of a strong kāhui amorangi / senior leadership team set the foundation for growth and collaboration across our five key workstreams:

Toi Whātua – Te Kurataiaho Kapea

Toi Ora – Teara Gillman

Toi Tupuroa – Shazeea Salim

Toi Taiao – Kingi Makoare

Toi Pūwaha – Matt Hayden

Watching our people develop under this leadership has been a huge highlight “Tupu te toi, whanake te toi, he toi ora te toi, he toi i ahu mai i Hawaiki” Our people are the source of our potential.

In delivering our Māhere ā-Tau 2022/23 our strategic priorities were to:

- > Invest heavily in health and well-being
- > Support Ngāti Whātua Ōrākei economic recovery with the rising cost of living
- > Further our culture and identity aspirations
- > Focus on becoming a self-sustainable papa kāinga
- > Build for the future by advancing our legacy capital projects.

Despite the challenges post-COVID and and disruptions brought upon us by the flooding & cyclone Gabrielle, we have been able to unite within Whai Māia and across the Ngāti Whātua Ōrākei Group to successfully deliver on our Māhere ā-tau targets.

From the ongoing tribal cultural renaissance, launching the Mahi 100 campaign, providing flood and cyclone support across the motu, continuing with our weekly māra kai harvest, a big contribution to Te Matatini and celebrating key historic events such as Hainatanga and Tuku Whenua. We are all incredibly proud of the mahi we do that continues to support the aspirations of ngā uri o Tuperiri.

We look forward to the coming year and will approach this with the following āhua / intentions:

- > Kōtuitui – Connect and Engage
- > Whakahou – Prioritise
- > Whakaihi – Invigorate

Sincere gratitude and thanks to all that have supported our team during the past year – our Trust Board and Chair Marama Royal, Whai Māia Board and Chair Dame Paul Rebstock, Trust CEO Lisa Davis, Whai Rawa CE Grant Kemble.

In closing and most importantly, to all our whānau who trust us every day to do our very important mahi. Tēnei te mihi nui e te whānau. Arohanui ki a koutou. Mauri Whātua!

WHAI RAWA

Ngāti Whātua Ōrākei Whai Rawa Limited is the commercial investment company of the Ngāti Whātua Ōrākei Group responsible for protecting and building the asset base of the hapū. Whai Rawa generates funding to support the social development and aspirations of the hapū.

► Ngāti Whātua Whai Rawa Limited

Chris Gudgeon

Chair

Appointment Date:

01 February 2021

—

Ngarimu Blair

Trust Representative Director

Appointment Date:

01 June 2012

—

Tanya Povey

Whānau Director

Appointment Date:

01 January 2022

—

Dane Grey

Whānau Director

Appointment Date:

29 June 2023

Jim Quinn

Independent Director

Appointment Date:

01 February 2021

—

Ed Sims

Independent Director

Appointment Date:

24 August 2023

—

James Grey

Future Director

—

Nancy Purvis

Future Director



Grant Kemble

Tēnā koutou e ngā uri o Tuperiri,

We have made significant strides this year. The major project that the team has focused on has been starting construction on 24 homes in Ōrākei for whānau to buy at Hawaiki.

In addition, we completed construction on 16 homes at Oneoneroa – 15 of which have been sold, developed a new brand identity for Te Tōangaroa with our whānau creatives, commissioned more mahi toi to tell Ngāti Whātua Ōrākei stories, moved into a shared office with the Trust team, and forged a partnership with industry leader Precinct Properties, to secure two new buildings in Te Tōangaroa.

Our team has embraced professional development with Toi Whātua for te reo and waiata acquisition. We've also appreciated the opportunities to connect with whānau at expos, Marae hui, and iwi events.

There have been challenges too. The ongoing impacts of the global pandemic has made it a complex economic environment. However, our commitment remains strong: to safeguard and grow Ngāti Whātua Ōrākei's assets for future generations.

We experienced a 3% reduction in Whai Rawa's asset valuation, a relatively good result compared to other similar organisations that have seen reductions ranging from 4.2% to 7.1%, though it's crucial to note that this is a paper loss, not a realised asset sale loss.

The gains we have made on investment properties since the inception of Whai Rawa in 2013 are still significant – from \$544 million in 2013 to \$1.5 billion in 2023. Our operational performance also remains positive, with annual revenue up by \$32.9 million from 2022.

We remain positive and in a strong position as the economic recovery continues.

Finally, I want to mihi to our kaumātua who provide cultural guidance and support, Lisa, Tom and our colleagues at both the Trust and Whai Māia who help our team to fulfil our role in accordance with our mātāpono, our whānau businesses that we have partnered with over the past year, and all our whānau that we have connected with through maintenance of our whare, who attend our events, read our pānui and celebrate our mahi.

Nāku noa, nā
Grant Kemble

TRUST – ELECTED REPRESENTATIVES



Marama Royal, Heawahine

Ngahuaia Tame Tauna Hawke > Meiha Hawke

Marama has been a Director since 2010 and served as Chair since December 2017. Marama has extensive experience in strategic planning, relationship management, leadership, governance, and organisational change. She is passionate about achieving positive outcomes for whānau, especially our kaumātua.



Ngarimu Blair, Heamana Tuarua

Wiremu “Boy” Piriniha Reweti > Moffat Blair

Ngarimu is the Deputy Chair of the Trust, Chair of the Settlement Protection Team and the Trust’s appointee to Whai Rawa. He is also a Director on Waka Kōtahi and Kāinga Ora.



Graham Tipene

Nelda Reweti > Marlene Ngaire Colquhoun

Graham Tipene is a Tā Moko artist who has been involved as a consultant and key artist on civic and Council-led projects throughout Tāmaki Makaurau Auckland. His public work brings Māori kaupapa into the built environment of the city, with major projects including the Waterview tunnel, Victoria Park, Auckland Library, and Tirohanga Whānui Bridge in Albany.



Arekatera Maihi

Pateoro “Digger” Maihi > Matepurua Maihi

After his first term as a Trustee it has been very rewarding, and he is proud to have been a part of decisions that have created opportunities for whānau to learn, live and work as Ngāti Whātua Ōrākei.

While we have achieved a lot, there is always more to do and he is fully committed to continuing to serve the Iwi. His strengths are perpetuating Ngāti Whātua Ōrākei arts and culture and presenting a grassroots whakaaro.



Sharon Hawke

Piupiu Hawke > Joe Hawke

Sharon was first elected in 2010. She sits on the Whai Maia Board as the trust representative. She enjoys the governance challenges of post settlement and witnessing our tribal development in this new phase of self-determination. She has whānau first and foremost in her deliberation at the table.



Renata Blair

Wiremu “Boy” Piriniha Reweti > Moffat Blair

Renata is member of Te Reu Roa and a member of the Treaty Protection Committee. He is a Council member for AUT University, a Trustee for Eden Park Trust and is General Manager Māori Business at BNZ. Rēnata is committed to Te Reo Māori and upholding our tikanga and kawa. He has wide business, financial and commercial experience to ensure we continue to remain an economic powerhouse in Tāmaki Makau Rau.



Julia Steenson

Arthur Henry Povey > Nelda Povey

Julia is a Commissioner for the Royal Commission of Inquiry into historical abuse in State and faith based care and a member of the Data Ventures – Advisory Board. Having previously established the General Counsel position at Te Wānanga o Aotearoa, she presented on indigenous rights and intellectual property at the World Indigenous People Conference on Education in Toronto.



Precious Clark

Piupiu Hawke > Patu Hawke

Precious is in her second term on the trust, and previously served 10 years on the board of Whai Rawa. Precious is the Chief Executive of Maurea, an organisation that is using Māori culture to drive Aotearoa forward. The Te Kaa Māori cultural competency training programme has won accolades from some of New Zealand's biggest businesses. Precious is passionate about our reo, tikanga, education, housing and financial success and brings her networks, energy and extensive governance experience to our board in support of whānau success.



Tama Davis

Wiremu “Fats” Piriniha Reweti > Piriniha Te Kotahitanga Ngāti Whātua Reweti

Tama brings with him a wealth of knowledge in governing large health and education organisations, previously ADHB, and now Comprehensive Care PHO, Emerge Aotearoa, Auckland Hospital Foundation and Iwi Māori Partnership Board. He is the Executive Director Lead Maori for the Research and Development arm of Waipapa Taumata Rau/University of Auckland. Tama's passion is about using his networks and expertise to bring collaborative gains and positive impact for the iwi. Tama runs Ahikaroa Enterprises which provides Kaupapa Māori supervision, Te Tiriti and Māori Health Models trainings and cultural audits. Tama is also a whānau director on the Whai Māia board, that contributes to positive social impact outcomes for ngā uri o Tuperiri.

NGĀ HUI POARI

Governance meeting attendance and payments

For the year July 1 2022 – June 30 2023

INGOA	NGĀ HUI I TUTUKI	TE UTU
Marama Royal – Chair	12	\$90,000.00
Ngarimu Blair – Deputy Chair	12	\$74,750.04
Precious Clark	11	\$51,750.00
Sharon Hawke	11	\$45,000.00
Renata Blair	9	\$45,000.00
Arekatera Maihi	9	\$45,000.00
Julia Steenson	7	\$45,000.00
Graham Tipene	9	\$45,000.00
Tama Davis	10	\$45,000.00







NGĀTI WHĀTUA ŌRĀKEI